

Council of Governors

Date:	12 th December 2022
Agenda item:	7
Title:	Winter Pressures
Items:	Presentation: Simon Sethi, Chief Operating Officer

Winter – update for governors

Simon Sethi, Chief
Operating Officer
12/12/22

The RUH, where you matter



Everyone
Matters
Working
Together
Making a
Difference

Overview

1. Our priorities for winter
2. Key actions
3. Electives
4. This winter – bed model
5. Winter 2023
6. Conclusion

Our priorities for winter

1. Keep patients as safe as possible in the hospital
2. Ensure ambulance offloads for patient safety and to ensure ambulances can get to emergency calls
3. Look after our staff



Key actions

RUH committed to fund winter projects up to £2m in September – earlier than historically

- Emergency Department staff – increase cover in evenings and in ambulance cohort area
- Expand Same Day Emergency Care during winter – into evenings
- Expand weekend medical and therapy cover on wards to support flow
- Ward works complete by December to enable capacity increase from January

System also received £9m to fund more community capacity over winter.

- Ward 4 at St Martin's opened with 23 beds
- South Newton to open with 40-50 beds
- United Care BANES to provide 1,000 hours of domiciliary care per week

Electives

What % of the year does RUH historically cancel hip and knee replacements?

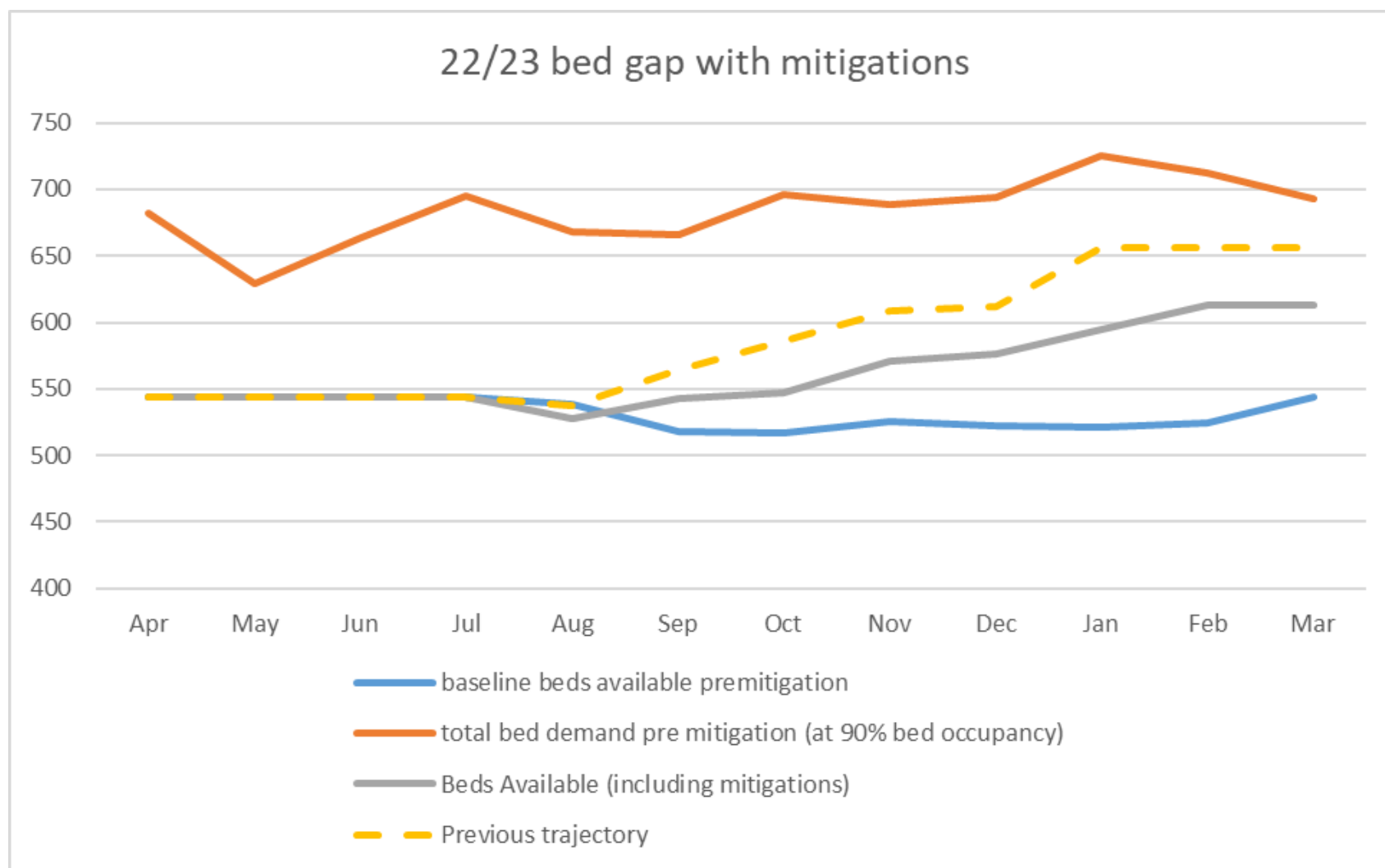
Modular theatre

Elective Orthopaedic Centre at Sulis



The RUH, where you matter

This winter - bed model



Core bed gap of about 100 – historically delivered through delayed ambulances, cancellation of surgery and escalation beds

Ward 4 at St Martin's has been major help

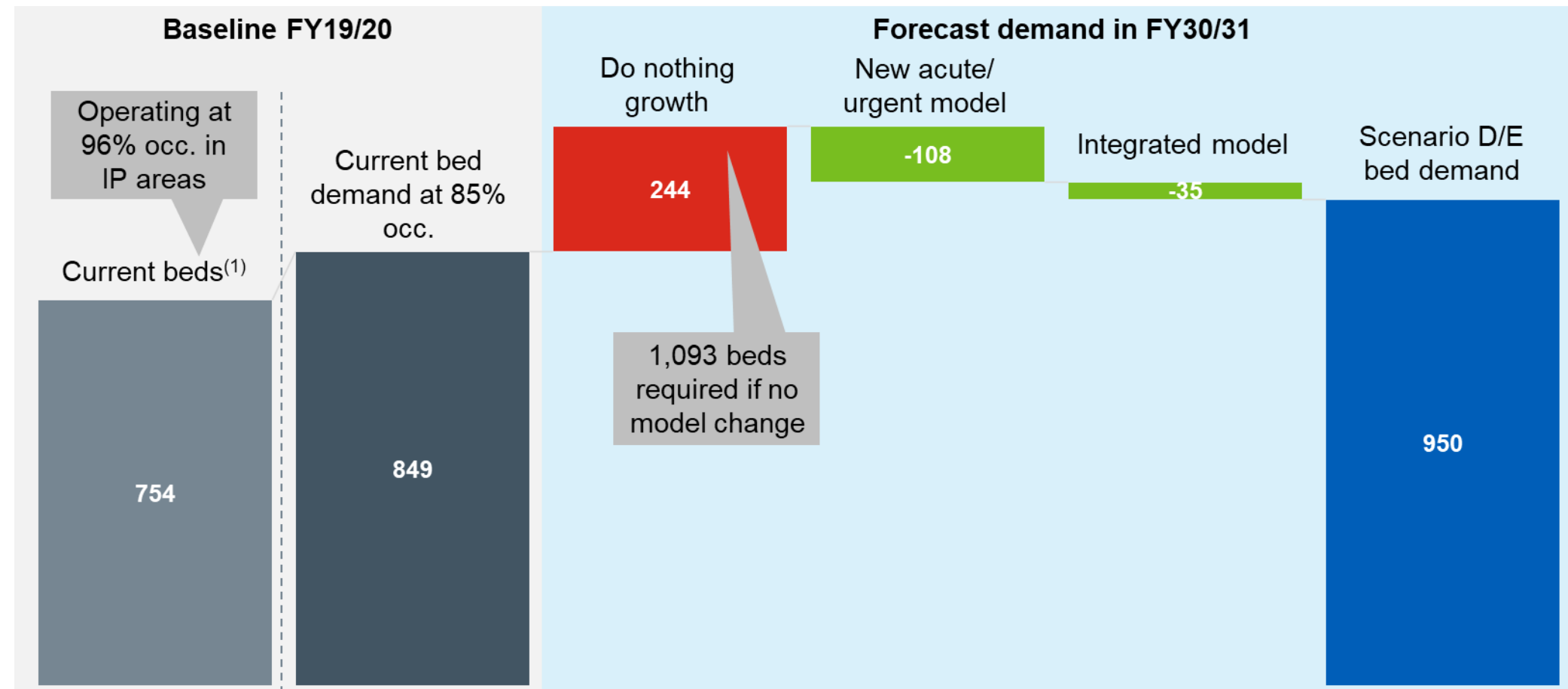
South Newton and ward works both delayed and posing risk for winter.

Winter 2023!

New Hospital Programme modelled a 95 bed shortfall currently with growth of 244 over 10 years

RUH needs to:

- Create winter surge ward
- Progress FBC for ward component of NHP



Conclusion

1. RUH prepared earlier in year mobilising schemes
2. Staffing is a key risk to increasing capacity ahead of time
3. Need to think about RUH plans for future years as well as winter response – winter ward
4. Our priority is safety and staff welfare