

BaNES, Swindon and Wiltshire Partnership



James Scott, Chief Executive, Royal United Hospitals Bath NHS Foundation Trust

September 2019

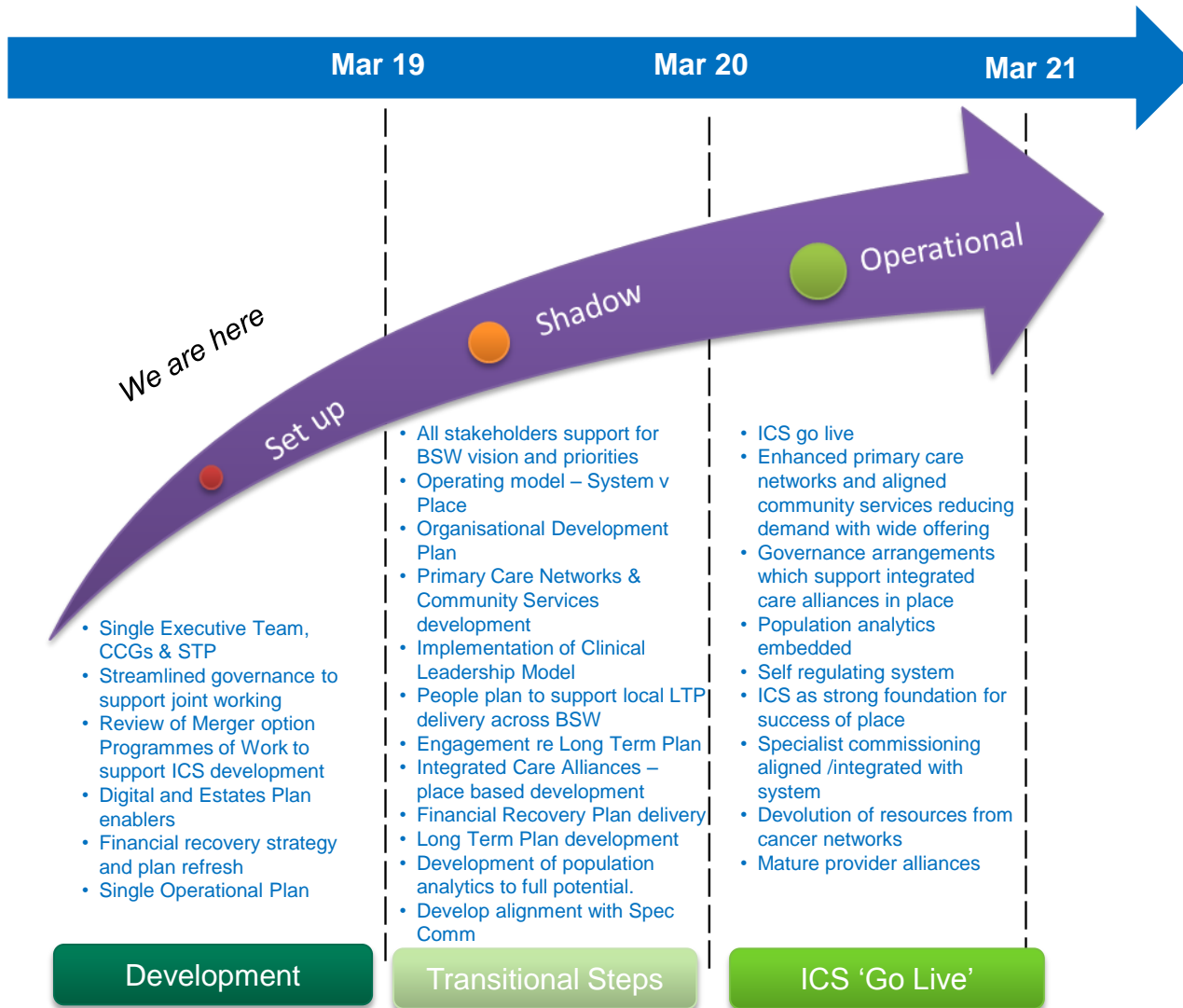
Working together:

NHS Bath and North East Somerset Clinical Commissioning Group

NHS Swindon Clinical Commissioning Group

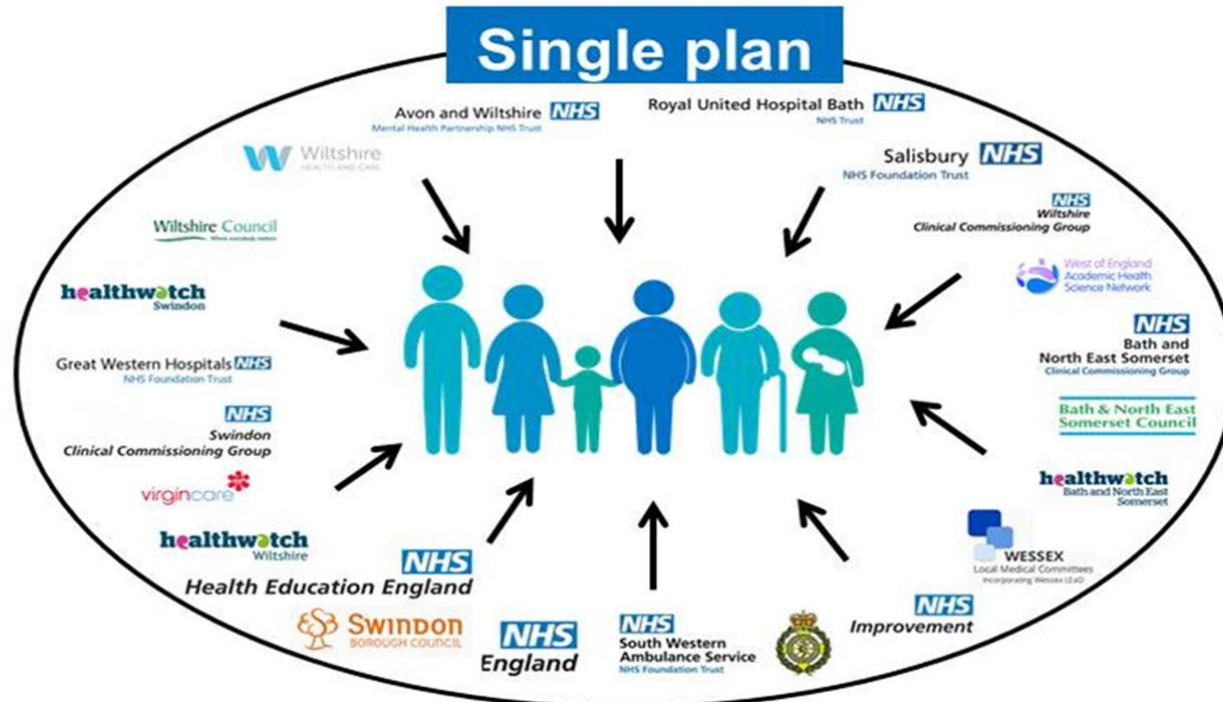
NHS Wiltshire Clinical Commissioning Group

Roadmap to ICS - Development Timeline

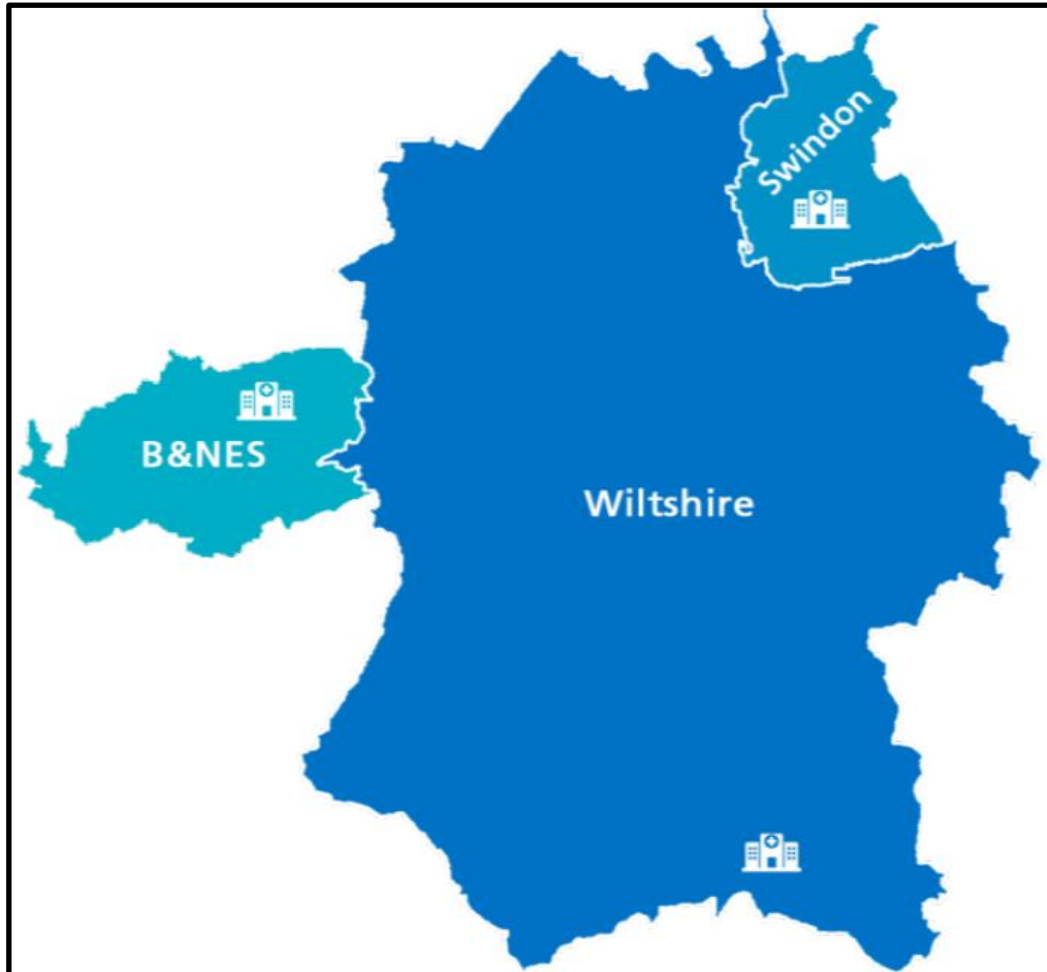


This roadmap will be refreshed as part BSW's Long Term Plan submission

BSW background



Our area in Context

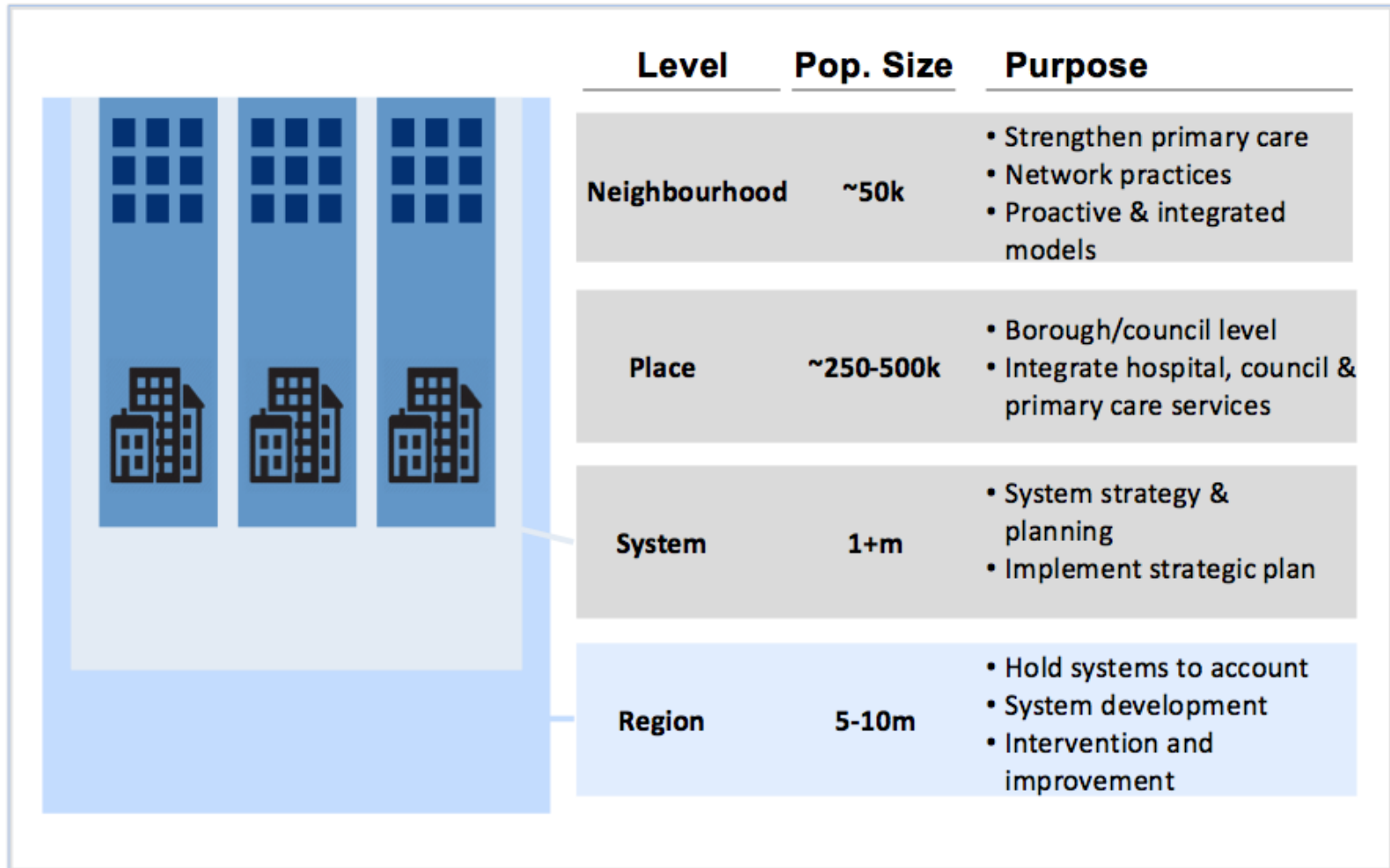


Our 3 CCGs serve a population of 934,000 people with 94 member practices and is responsible for £1.1b of core NHS funding.

CCG	Population
B&NES	205,000
Swindon	237,000
Wiltshire	492,000
Total	934,000

CCG	Core budget £
B&NES	236m
Swindon	275m
Wiltshire	603m
Total	1,114m

Integrated Care Systems -building blocks



BSW Integrated Care System

**BaNES
Locality**

**5 Primary
Care
Networks**

**24
Practices**

**Swindon
Locality**

**5 Primary
Care
Networks**

**23
Practices**

**Wiltshire
Locality**

**11 Primary
Care
Networks**

**47
Practices**

BSW System Priorities 2019/20

Priority 1: Improving the Health & Wellbeing of our Population

- Increasing our focus on prevention and reducing inequalities.
- Taking a Life course approach
- Health in all Policies
- Making shared decision making with individuals regarding plans for their care the norm in BSW.
- Supporting people to take more responsibility for their health and wellbeing and seeking to involve the third sector and communities in the planning, provision and delivery of care.
- Using initiatives such as Making Every Contact Count & 3 Conversations to offer a strengths based approach to care support.
- Engaging with stakeholders and the public about our local vision for delivering the NHS Long Term Plan and agreeing early priorities.

Priority 2: Developing Sustainable Communities

- Delivery of joined up efficient and effective primary, community and social care services, appropriately scaled.
- Primary Care Networks community services and secondary care working together with an initial focus on managing frail individuals to maintain independence, reducing length of stay and preventing admission to hospital wherever appropriate.
- Leveraging the efficiencies from this integrated approach to reduce care costs for all partners.

Priority 3: Sustainable secondary care services

- Acute Hospitals Alliance partners working together to address capacity issues; specialties under pressure; back office services and co-designing care pathways.
- Determining where it makes sense for specialist services to be commissioned locally as part of the care pathway redesign work.
- Considering the potential to return work from the private sector to acute hospitals in BSW and co-operating to deliver long term financial sustainability.

BSW System Priorities 2019/20

Priority 4: Transforming care across BSW

- Focusing on Mental Health, Maternity and Outpatient Services
- Working with partners in BNSSG and AWP to agree plans for service reconfiguration and developing plans for transformation of our mental health services in BSW to ensure parity of esteem is equal to physical health.
- Concluding our consultation regarding maternity services and implementing the Better Births plans.
- Rethinking our approach to outpatients' service to reflect the potential of technology and way in which the public wishes to receive care in the 21st Century and delivering ambitions set out within LTP

Priority 5: Creating strong Clinical Networks to deliver the NHS Long Term Plan

- Reviewing our Clinical Leadership arrangements to drive the development and implementation of BSW Five Year Strategy to deliver the NHS Long Term Plan.
- Investing in clinical leadership development, quality improvement methodology and workforce training to support service transformation.
- Clinical Leaders working together across BSW to determine priority pathways for review.
- Clinicians leading the engagement on our long term plans.

BSW Work Programmes - update

Acute Alliance

- **DGH Review:** Priorities from Phase 1 Design/ scoping workshop confirmed
- **GIRFT:** Trusts have completed 17/18 of 27 live national projects. Specialty deep dives in **respiratory medicine** carried out. Stroke review reports received and shared by trusts. **Gastro benchmarking data** packs received by 3 Trusts.
- **EPR Alignment:** Options appraisal carried out supported by Nautilus, nearing completion.
- **Service Reviews : Stroke, Gastro, Cardiology**
- **Procurement:** Delivery of planned savings underway

BSW Work Programmes - update

Estates

- Summer 2019 STP/ICS **Estates Strategy Checkpoint** submitted to NHSE/I
- Bid entered for pump priming monies for external consultancy to support **review of BSW strategic estates** and capital development as first step in a move towards BSW wide service
- BSW Exec estates session planned to focus on

Evolving pipeline of BSW capital projects;

Future governance arrangements for projects making it onto an approved BSW 10 year pipeline

BSW Work Programmes - update

Older People

- **Shared Decision Making:** Funding confirmed for pilot project, Clinical leads confirmed
- **Priority Projects:** ReSPECT, Red Bags, Multi Disciplinary Teams and Falls

Looking ahead

- **BSW Five Year Plan** - First draft by **27 September**, plans to be agreed by **15 November**, approval by CCG Governing Bodies and BSW Sponsoring Board in November prior to submission
- **BSW Executive Structure** – appointment process continues
- **CCG merger** - voting 4 – **17 September**, outcome announced 18 **September**
- **Organisational Development** – Diagnostic phase almost complete, clinical relationship mapping underway, outcome report in development