

Report to:	Public Board of Directors	Agenda item:	21
Date of Meeting:	4 September 2024		
Title of Report:	Alert, Advise and Assure Report – Finance and Performance Committee		
Status:	For information		
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Key Discussion Points and Matters to be escalated from the meeting held on 27/08/24

ALERT: Alert to matters that require the board’s attention or action, e.g. non-compliance, safety or a threat to the Trust’s strategy

- The committee reviewed the latest full year financial forecast which remains challenging. As is to be expected there remains a continuation of the work undertaken by the team to achieve the increased savings in the second half of the year. This risk is recognised by the team, and there is no scope for the inevitable adverse headwinds. In the positive the required savings needed to maintain our budget has not increased and the cost saving drivers on the people deliverables is now more realistic

ADVISE: Advise of areas of ongoing monitoring or development or where there is negative assurance

- The committee reviewed the latest operational trajectories presented to NHS by the trust in the context of current performance and noted:
- Achieving the **4 hour Emergency Department (ED) performance and ambulance handovers** remain challenging with continuing increase in front door arrivals, stubborn non-criteria to reside (NCTR) a continuing concern and staffing issues. The impact of ongoing general practitioner (GP) action and current view that impact was limited.
- **DM01 trajectories** are at risk given capacity is being switched to diagnose cancer patients
- The committee reviewed the latest full year financial forecast which remains challenging. However, the targeted savings required remain within our original target range and it is recognised that the rate of savings in the remainder of the year is significantly higher than the earlier months

ASSURE: Inform the board where positive assurance has been achieved

- The committee reviewed the latest operational trajectories presented to NHS by the trust in the context of current performance and noted:
- The **Cancer trajectories** appears to be achievable supported by a briefing from cancer team which provided significant assurance on work being undertaken to strengthen cancer care. The 'Brailsford' approach noted with the team focussed on incremental improvements. The continuing focus on some key cancers including gastro and spine. Support for Great Western Hospitals noted.

<ul style="list-style-type: none"> • Referral to treatment (RTT) appears to be on trajectory RTT with achievement of the 65 weeks standard as the key focus - 3 areas of main concern; Trauma & Orthopaedic and Spine most concerning in terms of recovery of position • Despite the DM01 challenges a deep dive into diagnosis provided assurance on the positive actions being undertaken in the department, including the successful apprenticeship recruitment and the positive impact of Sulis. The committee also identified the balance on maintain headcount and “sweating” the assets
<p>RISK: Advise the board which risks where discussed and if any new risks were identified.</p>
<ul style="list-style-type: none"> • No items to raise.
<p>CELEBRATING OUTSTANDING: Share any practice, innovation or action that the committee considers to be outstanding</p>
<ul style="list-style-type: none"> • No items to raise.
<p>APPROVALS: Decisions and Approvals made by the Committee</p>
<ul style="list-style-type: none"> • The committee recommends to the board the approval of the minor works with design spend submission • The committee approved the requested delegation for signing the Salix contract award

The Board is asked to NOTE the content of the report.