

Report to:	Public Board of Directors	Agenda item:	17
Date of Meeting:	29 January 2020		

Title of Report:	Chief Executive's Report	
Status:	For Information	
Board Sponsor:	James Scott, Chief Executive	
Author:	Helen Perkins, Senior Executive Assistant to Chair &	
	Chief Executive	
Appendices	None	

1. Executive Summary of the Report

The purpose of the Chief Executive's Report is to highlight key developments within the Trust, which have taken place since the last Board meeting.

2. Recommendations (Note, Approve, Discuss)

The Board is asked to note the report.

3. Legal / Regulatory Implications

Not applicable

4. Risk (Threats or opportunities, link to a risk on the Risk Register, Board Assurance Framework etc)

Strategic and environmental risks are considered by the Board on a regular basis and key items are reported through this report.

5. Resources Implications (Financial / staffing)

Not applicable

6. | Equality and Diversity

Not applicable

7. References to previous reports

The Chief Executive submits a report to every Board of Directors meeting.

8. Freedom of Information

Public

CHIEF EXECUTIVE'S REPORT

1.1 Transforming Maternity Services Together Update

On 16th January 2020 the joint governing bodies of the BSW CCGs approved a proposal to improve and modernise maternity services across the region.

The decision follows a three-year period of engagement and consultation with more than 4,000 mums, families, staff and partners in the community.

The BSW CCG Governing Bodies approved the proposal to:

- 1. Create an Alongside Midwifery Unit at Salisbury Hospital Foundation Trust.
- 2. Create an Alongside Midwifery Unit at the Royal United Hospital in Bath.
- Continue to support births in two, not four Freestanding Midwifery Units. This would mean births ceasing in Trowbridge and Paulton with antenatal and postnatal care continuing.
- 4. Enhance current provision of antenatal and postnatal care.
- 5. Improve and better promote home birth services.
- 6. Replace the five community postnatal beds in Paulton and the four community postnatal beds in Chippenham with support closer to, or in women's homes. This will be phased with four beds remaining in Chippenham for up to 12 months to support co-creation of new pathways.

These proposals will help us provide more choices for birth to more women and will build a strong foundation on which to enhance continuity of care so that more women can see the same midwife or small team of midwives before, during and after labour.

Further information can be found via http://www.transformingmaternity.org.uk/

1.2 Pathology Network

The Trust has been working with colleagues across the West of England Network on proposed options for the Pathology strategic outline case and will consider these in more detail during January's Private Board session.

1.3 BSW CCG Clinical Chair Appointment

Dr Andrew Girdher has been successfully voted in as the new Clinical Chair for the merged B&NES, Swindon and Wiltshire (BSW) CCG. Dr Girdher is a GP Partner at Box Surgery, where he has worked since 2010.

Dr Girdher is currently Chair of the North and East Wiltshire locality as well as the CCG lead for diabetes in Wiltshire, the GP Federation in North Wiltshire and the sustainability and transformation lead for primary care.

As well as extensive experience in this country, Dr Girdher has worked in different healthcare systems around the world, including Vancouver in Canada and a four month stint in India last year. He volunteered in India for a Charity for girls from under-privileged backgrounds who wouldn't normally have access to education or healthcare.

Dr Girdher will start his new role officially on 1st April 2020, when the three existing CCGs formally merge, but he is already working with his new Governing Body colleagues, and the members who voted him in, to shape his role and develop the priorities for him to focus on.

Author: Helen Perkins, Senior Executive Assistant to Chair & Chief Executive	Date: 15 January 2020
Document Approved by: James Scott, Chief Executive	Version: Final
Agenda Item: 17	Page 2 of 4

1.4 RUH Receives National Recognition for Treatment of Patients with Hip Fractures

The Trust has been named as one of the top two in the country for its care of older patients who have broken a hip. Data published on 13th December 2019 in the National Hip Fracture Database annual report highlighted the excellent standard of care provided at the RUH.

In a letter to the Trust, Professor Stephen Powis, National Medical Director for NHS England and NHS Improvement, said: "Older patients with hip fracture are frail and vulnerable and achieving a good outcome requires a high standard of care throughout the patient's journey. This includes prompt admission through the Emergency Department, excellent care on the ward, a high standard of surgery and anaesthesia, medical care from dedicated physicians in health care of the elderly, rehabilitation and work to prevent further falls and fractures. Achieving this remarkable result requires dedication and skill from all members of the team."

1.5 Radiology Leaders at the RUH

The Trust's Radiology department has earned national prestige with four of its consultants being chosen for leadership positions in their speciality.

Dr Graham Robinson is the new President of the British Society of Thoracic Imaging. Dr Richard Graham has been voted in as President Elect of the British Nuclear Medicine Society and will become President in May 2020. Dr Stewart Redman has been appointed as the Radiation Protection adviser for the Royal College of Radiologists, and Dr Jonathan Rodrigues has been appointed as Imaging Lead for the National Institute for Health Research West of England Clinical Research Network.

A five-year, £7.5m investment programme comes to a close in February 2020 which means the RUH Radiology Department will have six modern MRI and CT scanners as well as X-ray and ultrasound facilities. The department also has a PET-CT scanner used in the detection and diagnosis of cancer and dementia, which was installed in 2016. There are also larger and improved waiting areas for patients.

1.6 Final Services, Staff and Historic Artefacts Move from RNHRD to RUH All services previously housed at the Min have now transferred to the new RNHRD and Brownsword Therapies Centre and to other locations on the RUH site.

The last, the Bath Centre for Pain Services, is now housed in an extended and refurbished former residential building, Bernard Ireland House. The new building also provides separate accommodation for patients attending Ankylosing Spondylitis or Complex Regional Pain Syndrome residential rehabilitation programmes.

The final important piece of Mineral Water Hospital history – a life-size sculpture of Ralph Allen, the man who built Bath – has been lifted and moved to its new home in the RNHRD reception area. The bust and plinth weighed more than half a ton, so our expert art removers had to bring in special lifting gear to move it.

1.7 Bra Donation Supports RUH's Breast Cancer Patients

The Trust has received a donation of 200 specially-designed bras from the fashion designer Stella McCartney for women who have undergone breast surgery. The RUH was

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	Author: Helen Perkins, Senior Executive Assistant to Chair & Chief Executive	Date: 15 January 2020
	Document Approved by: James Scott, Chief Executive	Version: Final
ľ	Agenda Item: 17	Page 3 of 4

one of just a small number of hospitals to be given the bras, which are now being offered to patients by our team of Breast Care Nurses.

1.8 RUH Membership

We are always actively seeking new members to help us shape the future of the hospital and as a member of the Trust you can influence many aspects of the healthcare we provide.

By becoming a Member, our staff, patients and local community are given the opportunity to influence how the hospital is run and the services that it provides. Membership is completely free and offers three different levels of involvement. Through the Council of Governors, Members are given a greater say in the development of the hospital and can have a direct influence in the development of services.

1.9 Caring for You

Our most recent Caring for You event took place on 21st January 2020 and focused on Stroke Care; the session was very well attended with almost 100 guests and it was extremely well received. Attendees learnt about the RUH's Stroke services and the latest innovative developments of the Stroke Service nationwide.

Our next Caring for You event will focus on our Emergency Department and will take place on 19th March 2020 at 18:30 at the RUH. Places must be booked so please contact the Membership office on 01225 821262 or via email at RUHmembership@nhs.net

1.10 Consultant Appointments

Dr Helen Oliver was appointed as a Consultant Radiologist specialising in Critical Care and Ultrasound on 13th January 2020. Dr Oliver is currently a locum consultant at the Trust and her start date is to be confirmed.

Dr Caron Sandhu was appointed as a Consultant Radiologist specialising in Critical Care and Ultrasound on 13th January 2020. Dr Sandhu is currently working as an NHS locum and her start date is to be confirmed.

Dr Gary Cross was appointed as a Consultant Radiologist with a specialist interest in Musculoskeletal on 13th January 2020. Dr Cross is currently a Musculoskeletal Radiology Fellow at Oxford University Hospitals NHS Foundations Trust and his start date is to confirmed.

Dr Rosie Frost was appointed as a Consultant Radiologist with a subspecialty in Breast Imaging on 15th January 2020. Dr Frost is currently a Radiology Fellow at Royal Perth Hospital, Western Australia and her start date is to be confirmed.

1.11 Use of Trust Seal

The Trust Seal was used on 23rd October 2019 to sign a 2016 standard building contract between the Trust and Bray and Slaughter Ltd for works associated with renovation and extension of Bernard Ireland House.

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Document Approved by: James Scott, Chief Executive	Version: Final
Agenda Item: 17	Page 4 of 4