



# Royal United Hospital Bath NHS Trust Annual Accounts for the year-ended 31 March 2013

# Statement of the Chief Executive's responsibility as the accountable officer of the Trust

The Chief Executive of the NHS has designated that the Chief Executive should be the Accountable Officer to the trust. The relevant responsibilities of Accountable Officers are set out in the Accountable Officers Memorandum issued by the Department of Health. These include ensuring that:

- there are effective management systems in place to safeguard public funds and assets and assist in the implementation of corporate governance;
- value for money is achieved from the resources available to the trust;
- the expenditure and income of the trust has been applied to the purposes intended by Parliament and conform to the authorities which govern them;
- effective and sound financial management systems are in place; and
- annual statutory accounts are prepared in a format directed by the Secretary of State with the approval of the Treasury to give a true and fair view of the state of affairs as at the end of the financial year and the income and expenditure, recognised gains and losses and cash flows for the year.

To the best of my knowledge and belief, I have properly discharged the responsibilities set out in my letter of appointment as an Accountable Officer.

James Scott,

Chief Executive

29 May 2013

# Statement of Directors' responsibility in respect of the accounts

The directors are required under the National Health Service Act 2006 to prepare accounts for each financial year. The Secretary of State, with the approval of the Treasury, directs that these accounts give a true and fair view of the state of affairs of the trust and of the income and expenditure, recognised gains and losses and cash flows for the year. In preparing those accounts, directors are required to:

- apply on a consistent basis accounting policies laid down by the Secretary of State with the approval of the Treasury;
- make judgements and estimates which are reasonable and prudent:
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the trust and to enable them to ensure that the accounts comply with requirements outlined in the above mentioned direction of the Secretary of State. They are also responsible for safeguarding the assets of the trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors confirm to the best of their knowledge and belief they have complied with the above requirements in preparing the accounts.

29 May 2013

29 May 2013

Chief Executive

Catherine Phillips, Director of Finance

# 1. Introduction

The NHS Chief Executive, in his capacity as Accounting Officer for the NHS in the Department of Health, requires the Accountable Officer (AO) for the Royal United Hospital Bath NHS Trust to give him assurance about the stewardship of his organisation.

For the Royal United Hospital Bath NHS Trust the Accountable Officer is James Scott, Chief Executive.

# 2. Scope of responsibility

The Board of Directors is accountable for internal control. As Accountable Officer, and Chief Executive of this Board, I have responsibility for maintaining a sound system of internal control that supports the achievement of the organisation's policies, aims and objectives. I also have responsibility for safeguarding the public funds and the organisation's assets for which I am personally responsible as set out in the Accountable Officer Memorandum.

The NHS South of England (SHA), commissioning Primary Care Trusts (PCTs) and the Trust have worked closely in 2012/13 and the Trust's performance has been reviewed by the South of England SHA and PCTs on a regular basis.

The Bath and Wiltshire Health Community, which consists of the Trust, NHS Bath and North East Somerset (BaNES) and NHS Wiltshire have continued to developin 2012/13 to improve relationships across the organisations. The PCTs, Overview and Scrutiny Panel, Local Involvement Networks (LINKs) and other partner organisations have worked closely with the Trust and have agreed the areas of work where focus is required. They have been involved in several aspects of the Trust's activities particularly related to patient experience.

### 3. The governance framework of the organisation

The Trust has developed its governance structures over a period of time to deliver an integrated governance agenda. Integrated governance is the combination of systems, processes and behaviours which the Trust uses to <u>lead</u>, direct and control its functions in order to achieve its organisational objectives.

The Board of Directors leads on integrated governance and delegates key duties and functions to its six sub-committees. In addition the Board reserves certain decision making powers including decisions on strategy and budgets. The diagram below gives an overview of the integrated governance structure.



The roles and responsibilities of all committees are described more fully below. There are three key committees within the structure that provide assurance to the Board of Directors. These are:

. The Non-Clinical Governance Committee.

- The Clinical Governance Committee.
- · The Audit Committee.

There are a range of mechanisms available to these assurance committees to gain assurance that our systems are robust and effective. These include utilising internal and external audit, peer review, management reporting and clinical audit. Where systems and processes cover both clinical and non-clinical areas, for example the process of employing temporary nursing staff, more than one assurance committee will need to assure itself and in turn the Board of Directors that the approach is effective and robust. To do this the Trust has developed a mechanism for cross referring items to seek the other assurance committees' review of relevant systems and processes.

The Board of Directors is accountable for the operations of the Trust. Due to the size and complexity of the operations involved, it delegates responsibility for operational delivery to the Trust's Management Board, which in turn delegates authority to a number of sub groups as appropriate. The expected outcomes, as prescribed by the Board of Directors through the Management Board Terms of Reference, are delivered by the organisation through a series of defined systems and processes

### 3.1. Committee structure and reporting

Details of the key committees in the Trust's governance structure are given below. Each Committee Chair has information that ensures a consistent approach across all groups, including Terms of Reference, upward reporting and review of effectiveness. Guidelines for the development of agendas and for papers to be presented at the groups are also available. This information has been developed in line with the Productive Leader Toolkit created by the NHS Institute for Innovation and Improvement.

### 3.2. The Board of Directors

The Board of Directors meets monthly to discuss an agenda based on four key areas of:

- Quality Patient Safety, Effectiveness and Experience
- Operational Performance and Use of Resources
- Corporate Governance/Risk/Regulatory This gives the Board an opportunity to consider key risks, the Board Assurance Framework, legislative changes which may impact on the function of the Trust, other governance issues and regular reports from its sub committees.
- Strategy/Business Planning and Improvement This covers strategy decision making, approval of business plans and business cases.

The Board of Directors approves annual work plans and annually reviews the Terms of Reference for each of the sub-committees. The Board of Directors receives regular reports from its sub-committees on the business covered, risks identified and actions taken. These reports are delivered by the Non-Executive Chairs of each of these groups, supported by the Executive Director lead.

The Board approves an Annual Cycle of Business in advance of the financial year which identifies the key reports which will be presented in year. Reporting to the Board is based on the principles of exception reporting to ensure that the Board considers the key issues and utilises its time effectively.

The Board conducts the majority of business in public but where this is not possible due to reasons of confidentiality it excludes members of the public pursuant to the Public Bodies (Admission to Meeting) Act 1960.

To ensure adequate flows of information from the Board of Directors to the Management Board, the Chief Executive provides a verbal update to the Management Board on business transacted at the Board of Directors and other issues of importance.

Membership of the Board of Directors is currently made up of the Trust Chairman, five independent Non-Executive Directors and five Executive Directors, including the Chief Executive, and three non-voting Executive Directors. The key roles and responsibilities of the Board are as follows:

- . To set and oversee the strategic direction of the Trust.
- · Continued appraisal of the financial and operational performance through Director Reports.
- Direct operational decisions as required.
- To discharge their duties of regulation and control.
- To ensure the Trust continues to maintain patient quality and safety as its primary focus, receiving and reviewing data analysis and comment in the form of the Quality Report.
- To receive reports from the Audit Committee, the annual internal auditor's report and external auditor's report and take action as appropriate.
- To approve the Annual Report and Annual Accounts.

The document which describes how the Trust operates is called the Standing Orders. The Standing Orders are supported by the Standing Financial Instructions and a Scheme of Delegation which shows which decisions the Board has reserved for itself and which it has delegated and to whom it has delegated these.

The Board receives monthly reports on performance which includes an integrated balanced scorecard which shows performance against the identified key performance indictors which contain national, local and internally driven targets. In addition the Board of Directors receives a monthly Quality Report which outlines progress towards delivering the quality agenda but also provides a mechanism for updating the Board of Directors on key quality issues which may require their attention.

A breakdown of attendance for the Trust Board is presented below:

- Chairman (Attended 12 of 12)
- Non-Executive Director Moira Brennan (Attended 11 of 12)
- Non-Executive Director Joanna Hole (Attended 11 of 12)
- Non-Executive Director Roger Newton (Attended 2 of 4)
- Non-Executive Director Michael Earp (Attended 12 of 12)
- Non-Executive Director Stephen Wheeler (Attended 4 of 4)
- Non-Executive Director Nicholas Hood (Attended 5 of 8)
- Non-Executive Director Nigel Sullivan (Attended 5 of 8)
- Chief Executive (Attended 12 of 12)
- . Medical Director (Attended 10 of 12)
- · Director of Nursing (Francesca Thompson) (Attended 8 of 9)
- Director of Nursing (Acting) (Mary Lewis) (Attended 3 of 3)
- Chief Operating Officer (Lisa Hunt) (Attended 9 of 9)
- Chief Operating Officer (Francesca Thompson) (Attended 3 of 3)
- · Director of Finance. (Attended 10 of 12)
- Director of Estates and Facilities\* (Attended 11 of 12)
- Director of Human Resources\* (Attended 12 of 12)
- Commercial Director\* (Attended 8 of 8)

The key Board sub-committees are described below. The attendance record for each member is indicated in the brackets.

<sup>\*</sup>Indicates non-voting members of the Trust Board.

#### 3.3 Management Board

The Management Board is chaired by the Chief Executive and is held monthly. The membership of the Board is as follows:

- Chief Executive (Chair) (Attended 9 of 12)
- Chief Operating Officer (Lisa Hunt) (Attended 7 of 9)
- Chief Operating Officer (Francesca Thompson) (Attended 3 of 3)
- Commercial Director (Attended 7 of 8)
- Medical Director (Attended 12 of 12)
- Associate Medical Director for Quality Improvement (Attended 8 of 12)
- Director of Nursing (Francesca Thompson) (Attended 6 of 9)
- Director of Nursing (Acting) (Mary Lewis) (Attended 3 of 3)
- Director of Human Resources (Attended 12 of 12)
- Director of Finance (Attended 12 of 12)
- Director of Estates and Facilities (Attended 10 of 12)
- Head of Division Medicine (Attended 11 of 12)
- Head of Division Surgery (Attended 10 of 12)
- Divisional Manager Medicine (Attended 11 of 12)
- Divisional Manager Surgery (Attended 11 of 12)
- Assistant Directors of Nursing Medicine (Attended 4 of 9)
  Assistant Directors of Nursing Medicine (Acting) (Attended 3 of 3)
- Assistant Directors of Nursing Surgery (Attended 9 of 12)
- Assistant Directors of Nursing Workforce (Attended 9 of 12)
- Assistant Directors of Nursing Patient Safety (Attended 8 of 12) Director of Research and Development\* (Attended 12 of 12)
- Director of Post Graduate Medical Education\* (Attended 9 of 12)
- Chief Pharmacist (Attended 9 of 12)
- Head of Business Development (Rhiannon Richards) (Attended 7 of 7)
- Head of Business Development (Jane Rowland) (Attended 4 of 4)
- Chief Information Officer (Attended 7 of 10)
- Programme Management Office Lead (Attended 11 of 12)

The Management Board has delegated powers from the Board of Directors to oversee the day to day management of an effective system of integrated governance, risk management and internal control across the whole organisation's activities (both clinical and non-clinical), which also supports the achievement of the organisation's objectives.

# 3.4 Non-Clinical Governance Committee

The Non-Clinical Governance Committee (NCGC) focuses primarily on providing assurance to the Board that all non-clinical risks are appropriately identified, assessed and managed and to ensure that all non-managed risks are entered onto the Trust-wide risk register and reported to the Board where appropriate. The NCGC is chaired by a Non-Executive Director. The Committee meets bi-monthly.

Membership of this Committee includes:

- Non-Executive Director (Chair) Joanna Hole (Attended 5 of 5)
- Non-Executive Director Stephen Wheeler (Attended 2 of 2)
- Non-Executive Director Nigel Sullivan (Attended 1 of 2)
- Director of Human Resources (Lead Executive) (Attended 4 of 5)
- Director of Facilities and Estates (Attended 4 of 5)
- Chief Operating Officer (Lisa Hunt) (Attended 1 of 3)
- Chief Operating Officer (Francesca Thompson) (Attended 1 of 2)

<sup>\*</sup>The Director of Post Graduate Medical Education and Director of Research and develop are not required to attend every meeting.

- Commercial Director (Attended 2 of 3)
- Trust Secretary (Attended 5 of 5)
- Director of Operations (Attended 2 of 2)

The primary objective of the Committee is to provide assurance to the Board that the key critical nonclinical systems and processes are effective and robust.

### 3.5. Clinical Governance Committee

The purpose of the Clinical Governance Committee is to provide assurance to the Board that all clinical risks are identified, assessed and managed and to ensure that all non-managed risks are entered onto the Trust-wide risk register and reported to the Board where appropriate. The Committee meets bi-monthly and is chaired by a Non-Executive. The membership of the Committee is as follows:

- Non-Executive Director Michael Earp (Chair) (Attended 5 of 5) Non-Executive Director Roger Newton (Attended 1 of 1) Non-Executive Director Nicholas Hood (Attended 2 of 3)
- Director of Nursing (Francesca Thompson) (Lead Executive) (Attended 3 of 3)
- Director of Nursing (Mary Lewis) (Lead Executive) (Attended 2 of 2)
- Medical Director (Attended 3 of 5)
- Associate Medical Director for Quality Improvement (Attended 4 of 5)
- Trust Secretary (Attended 4 of 5)

The primary objective of the Committee is to provide assurance to the Board that the key critical clinical systems and processes are effective and robust

### 3.6. Joint Committee Meetings

During 2012/13 the Non-Clinical Governance Committee and Clinical Governance Committee met on two occasions to seek assurance of key systems and processes which impact on non-clinical and clinical areas. These reviews included:

- **Data Quality**
- Management of Medical Gases
- Management of Patient Flow
- Health & Safety Fire
- Clinical Coding

For the second of the two joint meetings, the membership of the Non-Clinical Governance Committee and Clinical Governance Committee was joined by Moira Brennan as Chair of the Audit Committee. This was to ensure there was a Non-Executive Director with a financial background present to ensure challenge around the financial elements of the clinical coding assurance testing.

# 3.7. Audit Committee

The Committee is chaired by a Non-Executive Director and meets no less than four times a year. Membership of this Committee is made up of three Non-Executive Directors (including the Chair).

- Non-Executive Director Moira Brennan (Chair) (Attended 4 of 4)
- Non-Executive Director Michael Earp (Attended 4 of 4)
- Non-Executive Director Brian Stables (Attended 2 of 2)
- Non-Executive Director Stephen Wheeler (Attended 1 of 1)
- Non-Executive Director Joanna Hole (Attended 2 of 2)

The attendance record for each member is indicated in brackets after the name of the individual.

At least one of the members of the Audit Committee is required to have recent and relevant financial experience. Moira Brennan provides this experience and also chairs this committee. Further details on the experience and qualifications of the Trust Board can be found on the Trust website at www.ruh.nhs.uk

Additional staff will be invited as required; these could include:

- Chief Executive
- · Director of Finance.
- Trust Secretary.
- · External Auditor.
- Internal Auditor.
- Local Counter Fraud Specialist.
- · Head of Financial Services.

The Committee's key roles and responsibilities are as follows:

#### Governance

The Committee reviews the establishment and maintenance of an effective system of internal control and probity across the whole of the organisation's activities that supports the achievement of the organisation's objectives.

# Internal Audit

The Committee ensures that there is an effective internal audit function established by the Trust that meets mandatory NHS Internal Audit Standards and provides appropriate independent assurance to the Audit Committee, Chief Executive and Board. The Committee reviews the audit function at least annually and agree its plan of work for the forthcoming year.

#### External Audit

The Committee reviews the work and findings of the External Auditor appointed by the Audit Commission and considers the implications and management response to their work.

# Local Counter Fraud Specialist

The Committee ensures that there is an effective counter fraud function established by management that meets NHS Counter Fraud standards and provides independent assurance to the Audit Committee, Chief Executive and Board.

# Management

The Committee requests and reviews reports and positive assurances from directors and managers on the overall arrangements for governance, probity and internal control. They may also request specific reports from individual functions within the organisation as they may be appropriate to the overall arrangements.

# Risk Management

The Audit Committee is responsible for assuring the Board of Directors that the Risk Management system operating within the Trust is robust and effective. To do this the Committee will test the system through Internal Audit Review, as well as corporate and operational review

# 3.8. Remuneration Committee

Membership of the Remuneration Committee includes the Chairman of the Board of Directors and all Non-Executive Directors. The Committee meets at least twice annually and its key roles and responsibilities are to determine the appropriate employment and remuneration and terms of employment for the Chief Executive and Executive Directors.

Chairman – (Attended 4 of 4)

- Non-Executive Director Moira Brennan (Attended 4 of 4)
- Non-Executive Director Joanna Hole (Attended 4 of 4)
- Non-Executive Director Roger Newton (Attended 1 of 2)
- Non-Executive Director Michael Earp (Attended 4 of 4)
- Non-Executive Director Stephen Wheeler (Attended 2 of 2)
- Non-Executive Director Nigel Sullivan (Attended 1 of 2)
- Non-Executive Director Nick Hood (Attended 2 of 2)

The attendance record for each member is indicated in brackets after the name of the individual.

### 3.9. Charities Committee

The Royal United Hospital Charitable Fund was formed under a Deed dated 10 September 1996 as amended by a Supplemental Deed dated 9 December 2009. It is registered with the Charity Commission in England and Wales (Registered number 1058323) ("the Charity").

The Trust is the Corporate Trustee of the Charity, acting through its voting Trust Board members who are collectively referred to as the Trustee's Representatives ("Trustees") and their duties are those of trustees.

The main beneficiary of the Charity is the Trust's patients and staff through the provision of grants to the Trust for purchasing and developing facilities; training and development of staff; and research and development.

The Charity's structure is diverse and reflects the breadth of variety of activities within the Trust. There are in excess of 70 separate funds.

The Charitable Fund has a significant and proactive fundraising operation in the form of The Forever Friends Appeal that is primarily, but not totally, focussed on principal Campaigns agreed with the Charities Committee and the Corporate Trustee.

Whilst the Charities Committee is a formal subcommittee of the Board of Directors, arrangements have been implemented to operate this group and the Full Corporate Trustee of the charity at arm's length from the Trust. These arrangements include: a formal service level agreement between the Trust and the charity outlining the support and associated costs to the charity, reporting to the Full Corporate Trustee of the Charity Annual Report and Accounts and a separate charity strategy.

The Charities Committee is chaired by a Non-Executive Director. Membership of the committee includes a further two Non-Executive Directors, the Director of Nursing and Director of Finance. The committee meets quarterly.

- Non-Executive Director Roger Newton (Attended 0 of 1)
- Non-Executive Director Michael Earp (Attended 1 of 1)
- . Non-Executive Director Stephen Wheeler (Attended 1 of 1)
- Non-Executive Director Moira Brennan (Attended 4 of 4)
- Non-Executive Director Brian Stables (Attended 2 of 2)
- · Director of Nursing (Francesca Thompson) (Attended 2 of 3)
- Director of Nursing (Mary Lewis) (Attended 1 of 1)
- Director of Finance (Attended 3 of 4)

The attendance record for each member is indicated in brackets after the name of the individual.

# 3.10. Annual Committee Effectiveness Reviews

Each Committee is required to consider how well it has performed during the year against the objectives as set out in their Terms of Reference and against the delivery of their work plans for the year. This information is collated and then presented to the Trust Board alongside any revisions to the

Terms of Reference and the following year's work plan. Any deviation from plan is highlighted to allow the Trust Board to consider whether any further changes to membership or committee constitution are required. The Trust Board also considers the whole of its committee structure to ensure that it is delivering its requirements.

#### 4. Key Governance Systems

The Trust has identified the following as key systems which support the delivery of the Trust's objectives:

- Risk Management;
- Performance Management;
- · Business Planning and Budget Setting;

Supporting these systems are sub-systems which include, but are not limited to:

- Workforce planning;
- · Maintaining clinical and non-clinical competencies;
- Health & Safety;
- · Equality & Diversity;

The Trust Board's assurance committees test these systems to ensure they are robust and effective. Where additional assurance is required the Trust's internal auditors are tasked with undertaking a more comprehensive review and actions are taken to address any shortfall against the expected standards.

# 5. Governance Changes during the Year

There have been no significant changes implemented during the year. There has been work to strengthen current arrangements and embed changes implemented in previous years. This includes reviewing the Trust's governance structure and ensuring that all formal groups have clear Terms of Reference, work plans and reporting arrangements. The revised assurance arrangements, described above, have been embedded within the Trust and the impacts of these changes are now being seen. This has manifested in stronger systems and processes supporting the delivery of the Trust's objectives and Strategy.

The governance systems will be continually monitored to ensure that the Trust continues to learn from best practice and updates systems so they meet revised guidance throughout the year.

# 6. Trust Board Review of Effectiveness

The Trust Board is required to consider whether it has been effective in leading the organisation on an annual basis. The Board has undertaken an evaluation for 2012/13 and has determined that the Trust Board is operating at a satisfactorily level. This is supported by the following evidence:

- The Trust has been rated as Performing<sup>1</sup> for 2012/13 for the Acute Trust Performance Framework. This confirms that the Trust has met all of the National Priorities as set out in the NHS Operating Framework.
- The Trust would also be classified as Amber-Green against the Monitor Governance Rating if
  it was an NHS Foundation Trust;

<sup>&</sup>lt;sup>1</sup> The rating of Performing is calculated based on the average score against a series of key performance indicators including those relating of A&E, Referral to Treatment, Cancer and infections. The Trust must achieve an average rating of more than 2.4 to be rated as Performing. More information on the Trust's current performance and weightings for each of the indicators can be found in the Trust's monthly performance report presented to the Trust Board meeting in Public. Copies of papers can be found at <a href="http://www.ruh.nhs.uk/about/trustboard/index.asp?menu\_id=7">http://www.ruh.nhs.uk/about/trustboard/index.asp?menu\_id=7</a>

- The Trust has achieved its planned financial surplus for 2012/13;
- The Trust has developed a 5 year Strategic Plan to support its application to become an NHS Foundation Trust and has supported this by revising its governance arrangements;
- The Trust has developed and implemented a series of supporting Strategies which clearly
  articulate how major changes within the Trust will be achieved. These include the Estates
  Strategy, Continuous Improvement Strategy, Quality Improvement Strategy and the
  Membership Strategy;
- The Trust has built a membership base which is both representative and inclusive of the local
  population. The Trust has recruited over 6,000 public members and the majority of eligible
  members of staff are members;
- · The Trust Board has a full complement of Executive and Non-Executive Directors;
- The Trust Board has considered whether it is compliant, where appropriate, with Monitor's Code of Governance. The Trust Board has confirmed that it is compliant.

The Trust Board's assessment has been supported by the following external assessments:

- The Care Quality Commission undertook an unannounced, planned inspection of the Trust in November 2012 and found that the Trust was compliant against all of the Outcomes inspected:
- The Care Quality Commissioning (CQC) undertook an unannounced inspection of the Trust in February 2013 and found that the Trust was not compliant with 4 outcomes. These outcomes were:
  - Outcome 1 Respecting and involving people who use services
  - o Outcome 4 Care and welfare of people who use services
  - o Outcome 6 Co-operating with other providers
  - o Outcome 21 Records
- The Trust developed an action plan to address these concerns and will work with the CQC to ensure they were updated with progress;
- The Trust Board has monitored the completion of actions following the assessment against the Board Governance Assurance Framework. All actions have now been completed;
- The Trust is subject to regular inspection by a number of other regulators including the Health & Safety Executive, the Medicines and Healthcare Products Regulatory Agency and the Human Tissue Authority. Whilst a number of improvement actions have been identified through the process of inspection no regulatory actions have been imposed on the Trust.
- The Board has undertaken a self-assessment against the Quality Governance Framework, which has been reviewed by the Strategic Health Authority and by PwC the Trust's internal auditors. This has confirmed that the Trust Board is aware of its current Quality Governance arrangements and the limitations of those arrangements. An action plan has been developed to address the gaps identified;

Following a review of its skills and knowledge mix, the Trust Board identified that there was a need for a Commercial Director, with extensive commercial and communication skills and experience to support the Trust Board in delivering its Strategy. The Trust appointed Jocelyn Foster as the Trust's Commercial Director in August 2012.

# 7. Trust Board Member Appraisals

Each member of the Trust Board is appraised against their performance during the year, which culminates with an annual appraisal against their objectives for the year. The appraisers for each group of Trust Board members is as follows:

Appraisee	Appraiser		
Chairman	Chairman (or Vice Chairman), NHS South of England Senior Independent Director		
Non-Executive Directors	Chairman		
Chief Executive	Chairman		

Executive Directors (as line reports)	Chief Executive		
Executive Directors (as Trust Board members)	Chairman		

The purpose of the appraisal is to monitor progress against the set objectives and identify any development needs or support required to ensure that by year end the objectives are delivered. For the Chief Executive and Executive Directors, delivery against the objectives is taken into consideration when determining if any bonus is to be awarded and the level of the stated bonus. The amount of any bonus awarded to the Chief Executive and Executive Directors is reported in the Annual Report for the following year.

During 2012/13 the Senior Independent Director, Michael Earp, also undertook an appraisal of the Chairman. In future years, and once authorised as an NHS Foundation Trust, the governors of the Trust will be involved in the Chairman's appraisal.

#### 8. The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to:

- Identify and prioritise the risks to the achievement of the organisation's policies, aims and objectives; and
- Evaluate the likelihood of those risks being realised and the impact should they be realised; and to manage them efficiently, effectively and economically.

The system of internal control has been in place at the Trust for the year ended 31 March 2013 and up to the date of approval of the annual report and accounts.

### 9. Capacity to handle risk

I have overall responsibility for all risks. A nominated lead Director, the Director of Nursing, has been designated as the Director responsible for clinical governance and risk management. I am responsible for corporate governance issues.

The Trust Board is ultimately responsible for managing and directing the Trust's business. However, there are three Assurance sub-committees which provide the Board with assurance. These are the Clinical Governance Committee, Non-Clinical Governance Committee, and the Audit Committee.

The Trust Board has approved the risk management processes and defined the objectives for managing risk. The Trust has a Trust-wide Risk Register. All new significant risks are reviewed by the Management Board and by the Trust Board. The Management Board then takes on oversight of the significant risks until they have been managed to a reduced level of risk. All risks are reviewed by the Trust Board on an annual basis.

The Trust has introduced a six monthly review of the strategic and environmental risks which may affect this Trust. Included within these reviews are the risks related to the changes in the NHS which will be introduced following secondary legislation supporting the Health and Social Care Act 2012. Particular focus for the Trust Board is the changing commissioner environment with the implementation of Clinical Commissioning Groups, and how best the Trust can work positively with these new organisations.

Assurance Committees have been established as sub-committees of the Trust Board, with membership from Executive and Non-Executive Directors, clinical representatives from the Divisions and other senior clinical and managerial representatives. The Strategic Framework for Risk Management includes a reporting structure to the Trust Board.

Each clinical specialty has a forum for discussing risk management and clinical governance issues. Each clinical specialty has a nominated lead for risk management, clinical effectiveness, research & development, education and training, and patient and public involvement.

Guidance on risk management is included in the Strategic Framework for Risk Management.

The Clinical Governance Performance Framework includes standards on risk management and the pillars of clinical governance. Key Performance Indicators (KPIs) have been developed for clinical governance and these are monitored through the Trust's performance measures and included in a corporate scorecard on a monthly basis. The evidence used to monitor against the KPIs has been used in a number of areas to provide evidence for the on-going compliance with the Care Quality Commission's Essential standards of quality and safety.

The Trust seeks to ensure that lessons learned from incident, complaint and other investigations are used to update and improve practice. These issues are regularly communicated to the Operational Governance Committee where Trust wide representatives have the opportunity to discuss themes which may emerge from these investigations and make recommendations for, and implement, policy or procedural change. The Operational Governance Committee reports to the Management Board and escalates issues which require higher level scrutiny.

Incidents are dealt with as per the process identified in the Incident Reporting and Management Policy and Procedure; including the Management of Serious Untoward Incidents.

Lessons learned from complaint investigations are communicated throughout the Trust via the Improvement Forum. This group has representatives from across the Trust and reviews lessons learnt from complaint, incident and other investigations, with a view to identifying and spreading good practice.

# 10. The Risk and Control Framework

#### 10.1 Context

The Strategic Framework for Risk Management identifies the key risk areas for the Trust as clinical risk, non-clinical risk, financial risk, human resource risk and information risk.

The Strategic Framework for Risk Management includes a clear risk management process. If a risk cannot be resolved at a local level the risk can be referred through the operational management structure to the Management Board or ultimately to the Trust Board. The risk is also added to the risk register with a plan detailing ways to minimise the risk. Each risk is assessed for its severity and likelihood of occurrence, and is allocated a risk 'traffic light'. Risks are reviewed to ensure that any inter-dependencies are understood along with the cumulative effect of risks. The level of exposure to risks is also assessed, and an acceptable level of exposure is assigned to each risk. In assessing the Trust's response, due regard is paid to the financial, service delivery and reputational consequences of risks. The Head of Risk and Assurance and the Trust Board Secretary act as gate keepers to the Risk Register to ensure consistency of scoring, as well as the accuracy and currency of the register.

Risks outside the remit of the Trust's local governance groups are entered onto the Risk Register and are reviewed by appropriate operational management groups, which includes the Management Board and Divisional Boards. The Trust Board reviews each new significant risk and either explores the solutions or accepts the risk. The highest rated risks are reviewed quarterly by the Trust Board. Training in risk management is included as part of the induction programme for new members of staff and is included in the development planner for the Trust Board.

The public and stakeholders are involved in managing risk through representation from the LINKs and the local council led Overview and Scrutiny Committees. In addition, the Trust holds stakeholder events to discuss the issues that should be fed into the Trust strategy. A patient experience strategy has been approved and its progress monitored during 2012/13 by both the Trust Board and the Patient Experience Group (PEG).

#### 10.2. Assurance Framework

The Assurance Framework is a process by which the Trust gains assurance that it has a well-balanced set of objectives for the year and that there are controls and assurances in place to manage the key risks associated with achieving the objectives.

The Assurance Framework was developed using the Trust's Integrated Business Plan and the corporate objectives for 2012/13. The strategic objectives were assessed, and risks in achieving the objectives identified including any gaps in assurance or control. The Assurance Framework was reviewed by the Trust Board, its Assurance Committees and the Executive Director leads for each risk regularly throughout the year.

Internal Audit reviewed the Trust's risk management arrangements twice during the year. The first review focused on the embeddedness of risk management within the clinical divisions of the Trust, with the follow up review considering the completion of actions and a higher level consideration of the effectiveness of the review. The results of this review were that the auditors were satisfied that all recommendations had been implemented or action was on-going to implement them. The auditors were also satisfied that there have been no significant changes in the approach to risk management since they last reviewed this area late in the 2011/12 audit programme and on which they provided a moderate assurance rating.

The term Moderate Assurance reflects that the auditors identified some weaknesses in the design and/or operation of controls; however the likely impact of these weaknesses on the achievement of the key system, function or process objectives was not expected to be significant. Furthermore, these weaknesses are unlikely to impact upon the achievement of organisational objectives.

Control measures are in place to ensure that all the organisation's obligations under the Equalities Act 2010 are complied with, however an internal audit report into the Equality Delivery System, during 2012/13, has identified a number of additional controls which are required to further strength the system. An action plan has been developed and will be implemented through 2013/14. An Equality Analysis is undertaken and completed for all policies as they are developed or updated.

The Trust has undertaken a climate change risk assessment and developed an Adaptation Plan, to support its emergency preparedness and civil contingency requirements, as based on the UK Climate Projections 2009, to ensure that the Trust's obligations under the Climate Change Act are met.

The Trust has in place a Major Incident Plan that is fully compliant with the requirements of the NHS Emergency Planning Guidance 2005 and all associated guidance. The Trust has also developed a Business Continuity Plan which is being refreshed during 2013/14 in light of guidance issued in relation to the new arrangements for local health Emergency Planning Resilience and Response (EPRR). These new arrangements will start from 1 April 2013 as part of the changes associated with the Health and Social Care Act 2012.

# 10.3 Other Risks to Note

The Trust has identified the following as risks which are being highlighted due to their possible impact on the delivery of the Trust's business plan. These are not as significant as the risks which are highlight in Section 11 below.

# Quality of Medical Records

The quality of the Trust's medical records has been identified as a risk to the Trust for two primary reasons. Firstly there is a risk that the inaccurate or incomplete medical records may impact on the Trust being able to deliver high quality care to all patients. Secondly the medical records are used to capture activity which is translated into income to the Trust. Without accurate documentation of the activity the Trust may lose income which would impact on the Trust's financial plans.

To address this, the Trust has a Medical Records User Group which works with all staff to ensure that the medical records are of a high quality and meet the minimum standards expected by the Trust. In addition the Data Quality Group of the Trust is working to ensure that activity is accurately recorded and translated into income. The commissioners of the services, from whom the income is received, engage with the Trust's external auditors to undertake an independent audit of how the Trust captures activity and where improvements can be made. Actions arising from these audits are then monitored through the three Assurance Committees.

### 11. Significant Issues

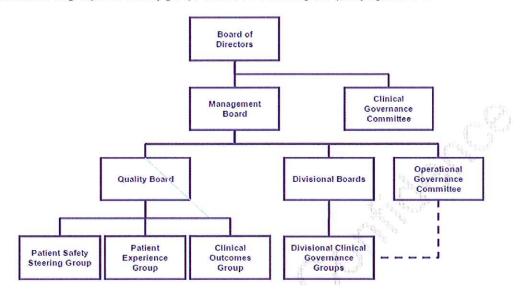
The Trust has identified one significant issue to report as part of the statement. This is:

### Sustaining Operational Performance

During 2012/13 the Trust experienced a significant increase in A&E attendances and subsequent admissions. This increase combined with delays to discharge caused the Trust to fail the 4 Hour A&E national target for quarters 3 and 4 2012/13. The Trust has developed a robust 4 Hour Recovery Plan, sought the advice of the National Intensive Support Team and is working closely with the rest of the health and social care community to address the issues.

# 12. Quality Governance

Quality Governance is a key element of the overall governance arrangements of the Trust. Quality is woven into all groups but the key groups involved in delivering the quality agenda are:



Each group as presented above plays a key role in the quality governance of the Trust. Their roles are as follows:

 The Board of Directors approved the Quality Improvement Strategy in November 2010 and has oversight of the delivery of quality through the performance management system and risk management systems.

The Management Board as the key operational delivery group in the Trust oversees operational performance against quality indicators and receives regular information on quality

- and patient safety work including the Trust's progress towards achieving the aims of the five year NHS South West Quality and Patient Safety Improvement Programme.
- The Quality Board, which is accountable to the Management Board, has responsibility to formulate the quality improvement strategic direction. This has been achieved through the development of the quality improvement strategy approved by the Board of Directors. The Quality Board oversees the implementation of the strategy. The Quality Board ensures that the Board of Directors, via the Management Board, is aware of risks to the quality of care being delivered and plans to mitigate these risks, and poorly performing services and the actions being taken to improve them.
- The Operational Governance Committee is the group which delivers quality improvement at an operational level. The Operational Governance Committee works closely with the Quality Board and the Quality Board's sub groups – the Patient Safety Steering Group, the Patient Experience Group and the Clinical Outcomes Group – as well as the Divisional Clinical Governance Groups.

From April 2010 health and adult social care providers had to be registered with the CQC and this required Trusts to comply with the "Essential standards of quality and safety", as set out in the Health and Social Care Act 2008 (Regulated Activities) Regulations 2009 and the Care Quality Commission (Registration) Regulations 2009. These standards allow Trusts to measure the quality of services they provide and ensure that Trusts are accountable for meeting the regulations. Areas identified from the CQC Quality and Risk Profile and internal reviews as requiring improvement will inform the Quality Work Plan.

The Trust has been registered with the CQC without conditions since March 2010.

The CQC undertook an unannounced planned visit to the Trust in November 2012. The CQC inspected compliance against five of the Essential standards and confirmed compliance against all.

The CQC undertook a further unannounced inspection of the Trust in February 2013. The CQC inspected compliance against four of the Essential standards and identified one minor concern and three moderate concerns. The Trust developed an action plan to deliver compliance in the four standards, and this is due to be delivered during 2013/14.

The Trust recognises that the Health Act 2006 introduced a statutory duty on NHS organisations to observe the provisions of the Code of Practice on Healthcare Associated Infections. The Trust Board is aware of its responsibilities in assuring that it has suitable systems and arrangements in place to ensure that the Code is being observed.

The Trust has adopted the CQC's internet widget which publishes the Trust's current state of compliance with the CQC Essential standards of quality and safety on the Trust's website. This widget is on the front page of the Trust's internet site and is available to all users.

# 13. Board to Ward

The Trust has further developed its key lines of communication between both the Trust Board and Ward level. The main features of this communication are outlined below:

# Matron Presentations

The Matrons from the two clinical divisions are each invited to present to the Board twice each year. The topics raised are selected by the Matrons and are focused around new initiatives, developments and also quality improvements. This is also an opportunity for the Matrons to interact with the Board to share ideas, concerns and other issues.

### Patient Stories

The Trust Board has introduced a patient story at the beginning of each Trust Board meeting aligned to the Quality & Patient Safety Report. The story takes the form of either a recorded interview with a patient, or is a statement read out by a member of staff on behalf of the patient. These stories ensure that positive and negative messages about the care being delivered within the Trust is visible to the Trust Board, in the words of a patient.

Integrated Balanced Scorecards

The Trust Board has adopted the use of an Integrated Balanced Scorecard for monitoring performance. The revised scorecard presents quality, operational and financial performance, so that an informed view can be taken across the whole without focusing solely on one area. This approach is being rolled out throughout the Trust to Divisional, Specialty and Ward levels. This consistency in approach will ensure that the Board has oversight of information from Ward to Board.

#### 14. Information Governance

Information Governance within the Trust is managed and controlled through the implementation of the Trust Information Governance strategy which is owned by the Trust Board. The strategy is delivered through an action plan for Information Risk Management and through a commitment to initiate work as early as possible on completing the NHS Information Governance Toolkit and national legislation, policies and directives, thus gaining maximum benefit from introduced improvements.

In 2012/13 the Trust achieved a compliance score of 89% against the Information Governance Toolkit, Version 10. The Trust achieved at least the minimum required level 2 in 44 out of the 45 requirements. The one exception was, the requirement for all staff to complete annual Information Governance training. Whilst the majority of staff have undertaken training in this current year there are still some whose training has had to be rolled into April 2013. If any one of the 45 IG toolkit requirements does not reach level 2, this has the impact of making the overall assessment of the Trust's Information Governance toolkit return be graded as unsatisfactory.

A rolling programme of Information Risk Management audits has been continued in the current year with action plans being produced to further ensure risks are reduced and legal compliance with the Data Protection Act maintained.

During the year there has been effective reporting of Information Governance incidents and near misses and follow up on all incidents has ensured corrective actions where necessary. There have been no serious untoward incidents measured at Level 3 reported to the Trust.

### 15. Review of Effectiveness

As Accountable Officer, I have responsibility for reviewing the effectiveness of the system of internal control. My review is informed in a number of ways. The Head of Internal Audit provides me with an opinion on the overall arrangements for gaining assurance through the Assurance Framework and on the controls reviewed as part of the Internal Audit work. Executive Directors within the organisation who have responsibility for the development and maintenance of the system of internal control provide me with assurance. The Assurance Framework itself provides me with evidence that the effectiveness of controls that manage the risks to the organisation achieving its principal objectives have been reviewed.

My review is also informed by:

- Care Quality Commission registration;
- Internal Audit reports;
- · External Audit reports;
- · Auditors' Value for Money Assessment:
- · CQC planned and responsive inspections;
- NHSLA assessments;
- Clinical audits;
- · Patient and staff surveys;
- · Benchmarking information.

I have been advised on the implications of the results of my review of the effectiveness of the system of internal control by the Trust Board, Audit Committee, Clinical Governance Committee, Non-Clinical Governance Committee and the Management Board. When issues are identified, plans are put in

place to ensure that any learning is embedded in the organisation. This ensures that the system is subject to continuous improvement.

The Trust has an on-going process to assess compliance with the CQC's Essential standards of quality and safety, which includes regular review of the CQC's Quality and Risk Profile and on-going monitoring of the evidence to demonstrate compliance with the standards. No issues have been identified from this process which would affect the Trust's registration. Improvements identified through this process have been incorporated into action plans which are subject to rigorous review. There are no significant control issues to report.

The key financial risks facing the Trust in 2013/14 are the delivery of the Trust savings programme (QIPP) within the context of growing non elective activity levels and ensuring the Trust maintains delivery of key operational performance targets. The Trust needs to achieve £11m savings in 2013/14, it achieved c76% of its savings plan in 2012/13, therefore there is a material risk of non-delivery in 2013/14. Whilst the Trust continues to work with commissioners and the wider health economy there continues to be an identified risk of treating patients within affordable capacity levels.

The achievement of QIPP is integral to the delivery of the financial plan for 2013/14. To ensure the Trust sustains and embeds the delivery of its efficiency and transformation programme, and mitigates the risk of non- delivery in year, the Trust is applying further focus on the governance and accountability of QIPP delivery. Schemes are assessed early for risks to delivery, assessed for impact on patient safety and quality and all plans have milestones to identify potential barriers to delivery. The Trust is implementing Service Line Management which continues to ensure engagement in ensuring services are delivered in the most efficient way.

The Trust Board has a vital role in ensuring that the Trust has an effective system of internal control. 2012/13 has seen further improvements in the system of internal control, building on the work of previous years. The Trust Board and its sub-committees have functioned effectively throughout the year. This effectiveness has been tested and supported by a number of external organisations as part of the NHS Foundation Trust application process. These organisations include NHS South of England, PwC, KPMG and Deloittes, the latter as the Trust's Critical Friend.

# 16. Foundation Trust status

Monitor's Assessment Executive met on 21 March 2013, and decided to defer its decision on the Trust's application for NHS foundation trust status for a period of up to 12 months.

The Executive cited two main reasons for this decision:

- The Care Quality Commission (CQC) had conducted a responsive visit in February 2013 and identified some areas of concern potentially impacting on quality and safety which resulted in four compliance actions. These would require re-inspection before the CQC could provide Monitor with full assurance on its quality performance threshold.
- Concerns around performance against A&E targets at the Trust and high non-elective demand.

Prior to reactivation of the application Monitor expects the Trust to:

- Address the outcomes assessed as non-compliant during the CQC responsive review, following which the CQC will re-inspect.
- Work with the local health economy to address current A&E performance issues ensuring that demand management schemes are progressed and capacity at the trust has been reviewed to ensure current activity pressures can be managed safely.

During the period of deferment, the Trust will also continue to assure itself against all other aspects of Monitor's assessment framework, including on-going focus to ensure newer processes around both CIP and identifying, reporting and escalating issues from ward to Board are fully embedded.

My review confirms that the Royal United Hospital Bath NHS Trust has a generally sound system of internal control that supports the achievement of its policies, aims and objectives.

Accountable Officer: James Scott, Chief Executive

Organisation: Royal United Hospital Bath NHS Trust (RD1)

Signature:

Date:

# INDEPENDENT AUDITOR'S REPORT TO THE DIRECTORS OF ROYAL UNITED HOSPITAL BATH NHS TRUST

We have audited the financial statements of Royal United Hospital Bath NHS Trust for the year ended 31 March 2013 under the Audit Commission Act 1998. The financial statements comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Taxpayers' Equity, the Statement of Cash Flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the accounting policies directed by the Secretary of State with the consent of the Treasury as relevant to the National Health Service in England.

We have also audited the information in the Remuneration Report that is described as having been audited.

This report is made solely to the Board of Directors of Royal United Hospital Bath NHS Trust in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 45 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trust's directors and the Trust as a body, for our audit work, for this report, or for opinions we have formed.

# Respective responsibilities of Directors and auditor

As explained more fully in the Statement of Directors' Responsibilities, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

# Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Trust's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trust; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

# Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the financial position of Royal United Hospital Bath NHS Trust as at 31 March 2013 and of its expenditure and income for the year then ended
- have been prepared properly in accordance with the accounting policies directed by the Secretary of State with the consent of the Treasury as relevant to the National Health Service in England.

# Opinion on other matters

In our opinion:

- the part of the Remuneration Report subject to audit has been prepared properly in accordance with the requirements directed by the Secretary of State with the consent of the Treasury as relevant to the National Health Service in England
- the information given in the annual report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# Matters on which we report by exception

We report to you if:

- in our opinion the governance statement does not reflect compliance with the Department of Health's Guidance
- we refer a matter to the Secretary of State under section 19 of the Audit Commission Act 1998 because we have a reason to believe that the Trust, or an officer of the Trust, is about to make, or has made, a decision involving unlawful expenditure, or is about to take, or has taken, unlawful action likely to cause a loss or deficiency
- we issue a report in the public interest under section 8 of the Audit Commission Act 1998.

We have nothing to report in these respects.

Conclusion on the Trust's arrangements for securing economy, efficiency and effectiveness in the use of resources

# Respective responsibilities of the Trust and auditor

The Trust is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

We are required under Section 5 of the Audit Commission Act 1998 to satisfy ourselves that the Trust has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The Code of Audit Practice issued by the Audit Commission requires us to report to you our conclusion relating to proper arrangements, having regard to relevant criteria specified by the Audit Commission.

We report if significant matters have come to our attention which prevent us from concluding that the Trust has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Trust's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We have undertaken our audit in accordance with the Code of Audit Practice, having regard to the guidance on the specified criteria, published by the Audit Commission

in November 2012, as to whether the Trust has proper arrangements for:

- · securing financial resilience
- challenging how it secures economy, efficiency and effectiveness.

The Audit Commission has determined these two criteria as those necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Trust put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2013.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether, in all significant respects, the Trust had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

# Conclusion

On the basis of our work, having regard to the guidance on the specified criteria published by the Audit Commission in November 2012, we are satisfied that in all significant respects Royal United Hospital Bath NHS Trust put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ending 31 March 2013.

# Delay in certification of completion of the audit

We cannot formally conclude the audit and issue an audit certificate until we have completed the work necessary to provide assurance over the Trust's annual quality accounts. We are satisfied that this work does not have a material effect on the financial statements or on our value for money conclusion.

John Golding

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Senior Statutory Auditor, for and on behalf of Grant Thornton UK LLP

Grant Thornton UK LLP Hartwell House 55-61 Victoria Street BRISTOL BS1 6FT

30 May 2013

# Statement of Comprehensive Income for year ended 31 March 2013

	NOTE	2012-13	2011-12
	NOTE	£000	£000
Gross employee benefits	9.1	(142,010)	(139,892)
Other costs	7	(77,636)	(71,665)
Revenue from patient care activities	4	215,568	204,559
Other Operating revenue	5	18,017	19,119
Operating surplus	-	13,939	12,121
Investment revenue	11	38	23
Other gains	12	19	9
Finance costs	13	(461)	(740)
Surplus for the financial year		13,535	11,413
Public dividend capital dividends payable		(4,914)	(4,851)
Retained surplus for the year	-	8,621	6,562
Other Comprehensive Income		2012-13	2011-12
		£000	£000
Impairments and reversals		(2,391)	(700)
Net gain/(loss) on revaluation of property, plant & equipment		· ó	1,312
Total comprehensive income for the year*	<del></del>	6,230	7,174
	-	-	The Part of the Pa

<sup>\*</sup> This sums the rows above and the surplus / (deficit) for the year before adjustments for PDC dividend and absorption accounting

Financial performance for the year		
Retained surplus for the year	8,621	6,562
Impairments	533	947
Adjustments in respect of donated asset reserve elimination	86	(1,294)
Adjusted retained surplus	9,240	6,215

The adjustments made to the accounting outturn to arrive at the reported performance include £533,000 impairments of non-current assets. £271,000 relates to assets brought into use during 2012-13 and demolitions and £262,000 relates to a downward valuation of buildings and dwellings.

Donated non-current assets are capitalised at their fair value on receipt, with a matching credit to income. This reflects the net adjustment of £86,000 excluded to form the reported performance above.

PDC dividend: balance receivable/(payable) at 31 March 2013	92
PDC dividend: balance receivable/(payable) at 1 April 2012	(51)

The notes on pages 27 to 66 form part of this account.

# Statement of Financial Position as at 31 March 2013

31 March 2013		31 March 2013	31 March 2012
	NOTE	£000s	£000s
Non-current assets:			
Property, plant and equipment	14	159,390	161,971
Intangible assets	15	947	638
Trade and other receivables	20.1	1,532	1,584
Total non-current assets		161,869	164,193
Current assets:	0.002		
Inventories	19	3,701	3,296
Trade and other receivables	20.1	10,678	10,408
Other current assets	21	0	33
Cash and cash equivalents	22 _	10,697	6,068
Total current assets		25,076	19,805
Non-current assets held for sale	23 _	0	0
Total current assets	2000 2000	25,076	19,805
Total assets		186,945	183,998
Current liabilities			
Trade and other payables	24	(14,078)	(14,497)
Provisions	28	(2,011)	(1,517)
Borrowings	25	(185)	(103)
Working capital loan from Department	25	0	(1,900)
Capital loan from Department	25	(990)	(590)
Total current liabilities		(17,264)	(18,607)
Non-current assets plus/less net current assets/liabilities	_	169,681	165,391
Non-current liabilities			<i>tt.</i>
Provisions	28	(2,236)	(2,067)
Borrowings	25	(190)	(309)
Working capital loan from Department	25	0	(4,600)
Capital loan from Department	25	(7,925)	(5,315)
Total non-current liabilities	<del></del>	(10,351)	(12,291)
Total Assets Employed:		159,330	153,100
Financed by: Taxpayers' Equity			
Public Dividend Capital		137,356	137,356
Retained earnings		(15,651)	(25,423)
Revaluation reserve		37,625	41,167
Total Taxpayers' Equity:	142 	159,330	153,100
	-		

The notes on pages 27 to 66 form part of this account.

The financial statements on pages 23 to 66 were approved by the Board on 29 May 2013 and signed on its behalf by

James Scott, Chief Executive:

29 May 2013

# Statement of Changes in Taxpayers' Equity for the year ended 31 March 2013

31 March 2013	Public Dividend capital	Retained earnings	Revaluation reserve	Other reserves	Total reserves
	£000s	£000s	£000s	£000s	£000s
Balance at 1 April 2012 Changes in taxpayers' equity for 2012-13	137,356	(25,423)	41,167	0	153,100
Retained surplus/(deficit) for the year Impairments and reversals		8,621	(2,391)		8,621 (2,391)
Transfers between reserves Reclassification Adjustments		1,151	(1,151)	0	0
New PDC Received	0				0
Net recognised revenue/(expense) for the year	0	9,772	(3,542)	0	6,230
Balance at 31 March 2013	137,356	(15,651)	37,625	0	159,330
Balance at 1 April 2011 Changes in taxpayers' equity for the year ended 31 March 2012	135,545	(33,079)	41,649	0	144,115
Retained surplus for the year		6,562			6,562
Net gain on revaluation of property, plant, equipment		3,232	1,312		1,312
Impairments and reversals			(700)		(700)
Transfers between reserves		1,094	(1,094)	0	0
Reclassification Adjustments					
New PDC Received	1,811				1,811
Net recognised revenue/(expense) for the year	1,811	7,656	(482)	0	8,985
Balance at 31 March 2012	137,356	(25,423)	41,167	0	153,100

# Statement of Cash Flow for the year ended 31 March 2013

	2012-13 £000s	2011-12 £000s
Cash Flows from Operating Activities		
Operating Surplus/Deficit	13,939	12,121
Depreciation and Amortisation	9,030	8,618
Impairments and Reversals	533	947
Donated Assets received credited to revenue but non-cash	(703)	(2,053)
Interest Paid	(439)	(715)
Dividend (Paid) / Refunded	(5,057)	(4,888)
(Increase)/Decrease in Inventories	(405)	(114)
(Increase)/Decrease in Trade and Other Receivables	(218)	(796)
(Increase)/Decrease in Other Current Assets	33	(33)
Increase/(Decrease) in Trade and Other Payables	(962)	2,210
(Increase)/Decrease in Other Current Liabilities	0	131
Provisions Utilised	(835)	(948)
Increase/(Decrease) in Provisions	1,477	709
Net Cash Inflow/(Outflow) from Operating Activities	16,393	15,189
Cash Flows from Investing Activities		
Interest Received	38	23
(Payments) for Property, Plant and Equipment	(7,714)	(11,478)
(Payments) for Intangible Assets	(468)	(105)
Proceeds of disposal of assets held for sale (PPE)	19	18
Net Cash Inflow/(Outflow) from Investing Activities	(8,125)	(11,542)
Net Cash Inflow/(Outflow) before Financing	8,268	3,647
Cash Flows from Financing Activities		
Public Dividend Capital Received	0	1,811
Loans received from DH - New Capital Investment Loans	4,000	6,000
Loans repaid to DH - Capital Investment Loans Repayment of Principal	(990)	(95)
Loans repaid to DH -Revenue Support Loans	(6,500)	(7,200)
Capital Element of Payments in Respect of Finance Leases and On-SoFP PFI and LIFT	(149)	(95)
Net Cash Inflow/(Outflow) from Financing Activities	(3,639)	421
Net Increase/(Decrease) in Cash and Cash Equivalents	4,629	4,068
Cash and Cash Equivalents ( and Bank Overdraft) at Beginning of the Period	6,068	2,000
Cash and Cash Equivalents (and Bank Overdraft) at year end	10,697	6,068

### NOTES TO THE ACCOUNTS

### 1. Accounting Policies

The Secretary of State for Health has directed that the financial statements of NHS trusts shall meet the accounting requirements of the NHS Trusts Manual for Accounts, which shall be agreed with HM Treasury. Consequently, the following financial statements have been prepared in accordance with the 2012-13 NHS Trusts Manual for Accounts issued by the Department of Health. The accounting policies contained in that manual follow International Financial Reporting Standards to the extent that they are meaningful and appropriate to the NHS, as determined by HM Treasury, which is advised by the Financial Reporting Advisory Board. Where the NHS Trusts Manual for Accounts permits a choice of accounting policy, the accounting policy which is judged to be most appropriate to the particular circumstances of the Trust for the purpose of giving a true and fair view has been selected. The particular policies adopted by the Trust are described below. They have been applied consistently in dealing with items considered material in relation to the accounts.

### 1.1 Accounting convention

These accounts have been prepared under the historical cost convention modified to account for the revaluation of property, plant and equipment, intangible assets, inventories and certain financial assets and financial liabilities.

# 1.2 Critical accounting judgements and key sources of estimation uncertainty

In the application of the Trust's accounting policies, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from those estimates and the estimates and underlying assumptions are continually reviewed. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

# 1.2.1 Critical judgements in applying accounting policies

The following are the critical judgements, apart from those involving estimations (see below) that management has made in the process of applying the Trust's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

# Classification of Leases

Under IAS 17 a finance lease is one that transfers to the lessee 'substantially all the risks and rewards incidental to ownership of an asset'. This requires the consideration of a number of factors for each lease. The Trust considers that where the net present value of lease payments amounts is up to 90% of the fair value of the asset there is a strong presumption that a lease is a finance lease unless there is other evidence to the contrary. The impact of the classification of leases as finance leases is disclosed in Note 27 (Finance lease obligations).

# Asset Lives and residual values

Property, plant and equipment is depreciated over its useful life taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In reassessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as the remaining life of the asset and projected disposal values.

# Impairment of Assets

At each balance sheet date, the Trust checks whether there is any indication that any of its tangible or intangible non-current assets have suffered an impairment loss. If there is indication of an impairment loss, the recoverable amount of the asset is estimated to determine whether there has been a loss and, if so, its amount. Intangible assets not yet available for use are tested for impairment annually.

# **Provisions**

to ensure that it accurately reflects at each balance sheet date the current position in providing for potential future costs from past events, including board resolutions. Provisions are disclosed in Note

# 1.2.2 Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

# Notes to the Accounts - 1. Accounting Policies (Continued)

The key assumptions for the Trust, as required by IAS 1.125 are as follows:

i. The Trust holds a significant asset base and any variation in the useful economic lives of the asset base will have an impact on both the Statement of Financial Position and the in-year financial position of the Trust. During 2009/10, the Trust amended the useful economic lives of its buildings as a result of a full revaluation of the Trust's estate. There have been no significant revisions to the estimated lives of assets during the current financial year. Depreciation and amortisation charged during the year, including on donated assets, was £9,030,000 (2011/12:£8,618,000).

ii. Impairments are recognised where management believe that there is an indication of impairment (through, for example, obsolescence). They are recognised where the carrying amount of an asset exceeds its recoverable amount. Significant assets to the Trust are reviewed for impairment as they are brought into operational use. The value of impairments charged to the Statement of Comprehensive Income is disclosed in Note 16 (Impairments).

iii. The valuation of the Trust's estate is based on reports from a Chartered Surveyor on a five-year rolling basis, supplemented by indices provided by the Surveyor in the intervening period. The net book value of the Trust's land, buildings, and dwellings as at 31 March 2013 was £135,218,000 (31 March 2012: £140,086,000).

iv. To determine the recoverable amount from an asset, estimates are made on the expected future cash flow benefits which are expected to accrue. The future cash flow benefits and applicable discount rates used are based on estimates, and has an impact on the impairment recognised. Impairments have been disclosed in Note 16.

v. Income is recognised as it is earned. Consequently, income has been accrued for those patients for whom their treatment is part-completed at the year-end (see Note 1.3). The income relating to these patients at the balance sheet date is based on management estimates and is subject to uncertainty. The value of part-completed spell income at 31 March 2013 was assessed as £2,099,000, (31 March 2012:£2,057,000).

vi. In estimating net realisable value of inventories, management takes into account the most reliable evidence available at the year-end. Inventories are valued at the lower of cost or net realisable value and are disclosed in Note 19.

vii. The Trust holds a number of provisions where the actual outcome may vary from the amount recognised in the financial statements. Provisions are based on the most reliable evidence available at the year-end. Details surrounding provisions held at the year-end are included in Note 28 and include Agenda for Change and Pensions. Uncertainties and issues arising from provisions and contingent liabilities are assessed and reported in the same note.

viii. The Trust has a number of agreements in place to provide services over more than one year (for example, contracts relating to research and development) as per Note 26. These are reviewed for profitability at each balance sheet date, but the assessment of future costs to complete are subject to uncertainty. The revenue recognised in the year reflected management's judgement about each agreement's outcome and stage of completion. Income which has been deferred to future periods relating to these contracts at 31 March 2013 amounted to £511,000 (31 March 2012: £699,000).

ix. Events which occur after the balance sheet date can have a material impact on the Trust's balance sheet. Where the event should reasonably have been foreseen at the balance sheet date, the impact has been included in the financial statements. If this is not the case, the impact has been included as a narrative disclosure.

x. The Trust is required to estimate the value of annual leave that employees have not taken at the end of the year (see Note 1.4) and which is being carried forward into the following year. This estimate is based on the results from a sample of the Trust's employees which is grossed up to produce a total accrual for the Trust.

### Notes to the Accounts - 1. Accounting Policies (Continued)

#### 1.3 Revenue

Revenue in respect of services provided is recognised when, and to the extent that, performance occurs, and is measured at the fair value of the consideration receivable. The main source of revenue for the Trust is from commissioners for healthcare services. Revenue relating to patient care spells that are part-completed at the year end are apportioned across the financial years on the basis of costs incurred to date compared to total expected costs.

Where income is received for a specific activity that is to be delivered in the following year, that income is deferred.

The Trust receives income under the NHS Injury Cost Recovery Scheme, designed to reclaim the cost of treating injured individuals to whom personal injury compensation has subsequently been paid e.g. by an insurer. The Trust recognises the income when it receives notification from the Department of Work and Pension's Compensation Recovery Unit that the individual has lodged a compensation claim. The income is measured at the agreed tariff for the treatments provided to the injured individual, less a provision for unsuccessful compensation claims and doubtful debts.

# 1.4 Employee Benefits

# Short-term employee benefits

Salaries, wages and employment-related payments are recognised in the period in which the service is received from employees. The cost of leave earned but not taken by employees at the end of the period is recognised in the financial statements to the extent that employees are permitted to carry forward leave into the following period.

#### Retirement benefit costs

Past and present employees are covered by the provisions of the NHS Pensions Scheme. The scheme is an unfunded, defined benefit scheme that covers NHS employers, General Practices and other bodies, allowed under the direction of the Secretary of State, in England and Wales. The scheme is not designed to be run in a way that would enable NHS bodies to identify their share of the underlying scheme assets and liabilities. Therefore, the scheme is accounted for as if it were a defined contribution scheme: the cost to the NHS body of participating in the scheme is taken as equal to the contributions payable to the scheme for the accounting period.

For early retirements other than those due to ill health the additional pension liabilities are not funded by the scheme. The full amount of the liability for the additional costs is charged to expenditure at the time the Trust commits itself to the retirement, regardless of the method of payment.

# 1.5 Other expenses

Other operating expenses are recognised when, and to the extent that, the goods or services have been received. They are measured at the fair value of the consideration payable.

# 1.6 Property, plant and equipment

### Recognition

Property, plant and equipment is capitalised if:

- it is held for use in delivering services or for administrative purposes;
- it is probable that future economic benefits will flow to, or service potential will be supplied to, the Trust;
- it is expected to be used for more than one financial year;
- the cost of the item can be measured reliably; and
- the item has cost of at least £5,000; or
- Collectively, a number of items have a cost of at least £5,000 and individually have a cost of more than £250, where the assets are functionally interdependent, they had broadly simultaneous purchase dates, are anticipated to have simultaneous disposal dates and are under single managerial control; or
- Items form part of the initial equipping and setting-up cost of a new building, ward or unit, irrespective of their individual or collective cost.

# Notes to the Accounts - 1. Accounting Policies (Continued)

Where a large asset, for example a building, includes a number of components with significantly different asset lives, the components are treated as separate assets and depreciated over their own useful economic lives.

# Valuation

All property, plant and equipment are measured initially at cost, representing the cost directly attributable to acquiring or constructing the asset and bringing it to the location and condition necessary for it to be capable of operating in the manner intended by management. All assets are measured subsequently at fair value. Land and buildings used for the Trust's services or for administrative purposes are stated in the statement of financial position at their revalued amounts, being the fair value at the date of revaluation less any impairment.

Revaluations are performed with sufficient regularity to ensure that carrying amounts are not materially different from those that would be determined at the end of the reporting period. Fair values are determined as follows:

- Land and non-specialised buildings market value for existing use
- · Specialised buildings depreciated replacement cost

Until 31 March 2008, the depreciated replacement cost of specialised buildings has been estimated for an exact replacement of the asset in its present location. HM Treasury has adopted a standard approach to depreciated replacement cost valuations based on modern equivalent assets and, where it would meet the location requirements of the service being provided, an alternative site can be valued.

Properties in the course of construction for service or administration purposes are carried at cost, less any impairment loss. Cost includes professional fees but not borrowing costs, which are recognised as expenses immediately, as allowed by IAS 23 for assets held at fair value. Assets are revalued and depreciation commences when they are brought into use.

Until 31 March 2008, fixtures and equipment were carried at replacement cost, as assessed by indexation and depreciation of historic cost. From 1 April 2008 indexation has ceased. The carrying value of existing assets at that date will be written off over their remaining useful lives and new fixtures and equipment are carried at depreciated historic cost as this is not considered to be materially different from fair value.

An increase arising on revaluation is taken to the revaluation reserve except when it reverses an impairment for the same asset previously recognised in expenditure, in which case it is credited to expenditure to the extent of the decrease previously charged there. A revaluation decrease that does not result from a loss of economic value or service potential is recognised as an impairment charged to the revaluation reserve to the extent that there is a balance on the reserve for the asset and, thereafter, to expenditure. Impairment losses that arise from a clear consumption of economic benefit should be taken to expenditure. Gains and losses recognised in the revaluation reserve are reported as other comprehensive income in the Statement of Comprehensive Income.

### Subsequent expenditure

Where subsequent expenditure enhances an asset beyond its original specification, the directly attributable cost is capitalised. Where subsequent expenditure restores the asset to its original specification, the expenditure is capitalised and any existing carrying value of the item replaced is written-out and charged to operating expenses.

# Notes to the Accounts - 1. Accounting Policies (Continued)

# 1.7 Intangible assets

# Recognition

Intangible assets are non-monetary assets without physical substance, which are capable of sale separately from the rest of the Trust's business or which arise from contractual or other legal rights. They are recognised only when it is probable that future economic benefits will flow to, or service potential be provided to, the Trust; where the cost of the asset can be measured reliably, and where the cost is at least £5,000.

Intangible assets acquired separately are initially recognised at fair value. Software that is integral to the operating of hardware, for example an operating system, is capitalised as part of the relevant item of property, plant and equipment. Software that is not integral to the operation of hardware, for example application software, is capitalised as an intangible asset. Expenditure on research is not capitalised: it is recognised as an operating expense in the period in which it is incurred. Internally-generated assets are recognised if, and only if, all of the following have been demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use
- the intention to complete the intangible asset and use it
- the ability to sell or use the intangible asset
- how the intangible asset will generate probable future economic benefits or service potential
- the availability of adequate technical, financial and other resources to complete the intangible asset and sell or use it
- the ability to measure reliably the expenditure attributable to the intangible asset during its development

### Measurement

The amount initially recognised for internally-generated intangible assets is the sum of the expenditure incurred from the date when the criteria above are initially met. Where no internally-generated intangible asset can be recognised, the expenditure is recognised in the period in which it is incurred.

Following initial recognition, intangible assets are carried at fair value by reference to an active market, or, where no active market exists, at amortised replacement cost (modern equivalent assets basis), indexed for relevant price increases, as a proxy for fair value. Internally-developed software is held at historic cost to reflect the opposing effects of increases in development costs and technological advances.

# 1.8 Depreciation, amortisation and impairments

Freehold land, properties under construction, and assets held for sale are not depreciated.

Otherwise, depreciation and amortisation are charged to write off the costs or valuation of property, plant and equipment and intangible non-current assets, less any residual value, over their estimated useful lives, in a manner that reflects the consumption of economic benefits or service potential of the assets. The estimated useful life of an asset is the period over which the Trust expects to obtain economic benefits or service potential from the asset. This is specific to the Trust and may be shorter than the physical life of the asset itself. Estimated useful lives and residual values are reviewed each year end, with the effect of any changes recognised on a prospective basis. Assets held under finance leases are depreciated over their estimated useful lives

At each reporting period end, the Trust checks whether there is any indication that any of its tangible or intangible non-current assets have suffered an impairment loss. If there is indication of an impairment loss, the recoverable amount of the asset is estimated to determine whether there has been a loss and, if so, its amount. Intangible assets not yet available for use are tested for impairment annually.

# Notes to the Accounts - 1. Accounting Policies (Continued)

A revaluation decrease that does not result from a loss of economic value or service potential is recognised as an impairment charged to the revaluation reserve to the extent that there is a balance on the reserve for the asset and, thereafter, to expenditure. Impairment losses that arise from a clear consumption of economic benefit should be taken to expenditure. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of the recoverable amount but capped at the amount that would have been determined had there been no initial impairment loss. The reversal of the impairment loss is credited to expenditure to the extent of the decrease previously charged there and thereafter to the revaluation reserve.

Impairments are analysed between Departmental Expenditure Limits (DEL) and Annually Managed Expenditure (AME). This is necessary to comply with Treasury's budgeting guidance. DEL limits are set in the Spending Review and Departments may not exceed the limits that they have been set. AME budgets are set by the Treasury and may be reviewed with departments in the run-up to the Budget. Departments need to monitor AME closely and inform Treasury if they expect AME spending to rise above forecast. Whilst Treasury accepts that in some areas of AME inherent volatility may mean departments do not have the ability to manage the spending within budgets in that financial year, any expected increases in AME require Treasury approval.

### 1.9 Donated assets

Following the accounting policy change outlined in the Treasury FREM, a donated asset reserve is no longer maintained. Donated non-current assets are capitalised at their fair value on receipt, with a matching credit to Income. They are valued, depreciated and impaired as described above for purchased assets. Gains and losses on revaluations, impairments and sales are as described above for purchased assets. Deferred income is recognised only where conditions attached to the donation preclude immediate recognition of the gain.

# 1.10 Government grants

Following the accounting policy change outlined in the Treasury FREM, a government grant reserve is no longer maintained. The value of assets received by means of a government grant are credited directly to income. Deferred income is recognised only where conditions attached to the grant preclude immediate recognition of the gain.

Notes to the Accounts - 1. Accounting Policies (Continued)

### 1.11 Non-current assets held for sale

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met when the sale is highly probable, the asset is available for immediate sale in its present condition and management is committed to the sale, which is expected to qualify for recognition as a completed sale within one year from the date of classification. Non-current assets held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell. Fair value is open market value including alternative uses.

The profit or loss arising on disposal of an asset is the difference between the sale proceeds and the carrying amount and is recognised in the Statement of Comprehensive Income. On disposal, the balance for the asset on the revaluation reserve is transferred to retained earnings. For donated and government-granted assets, a transfer is made to or from the relevant reserve to the profit/loss on disposal account so that no profit or loss is recognised in income or expenses. The remaining surplus or deficit in the donated asset or government grant reserve is then transferred to retained earnings.

Property, plant and equipment that is to be scrapped or demolished does not qualify for recognition as held for sale. Instead, it is retained as an operational asset and its economic life is adjusted. The asset is derecognised when it is scrapped or demolished.

# 1.12 Leases

Leases are classified as finance leases when substantially all the risks and rewards of ownership are transferred to the lessee. All other leases are classified as operating leases.

# The Trust as lessee

Property, plant and equipment held under finance leases are initially recognised, at the inception of the lease, at fair value or, if lower, at the present value of the minimum lease payments, with a matching liability for the lease obligation to the lessor. Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate on interest on the remaining balance of the liability. Finance charges are recognised in calculating the Trust's surplus/deficit.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. Lease incentives are recognised initially as a liability and subsequently as a reduction of rentals on a straight-line basis over the lease term.

Contingent rentals are recognised as an expense in the period in which they are incurred.

Where a lease is for land and buildings, the land and building components are separated and individually assessed as to whether they are operating or finance leases.

# The Trust as lessor

Amounts due from lessees under finance leases are recorded as receivables at the amount of the Trust's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Trust's net investment outstanding in respect of the leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

# Notes to the Accounts - 1. Accounting Policies (Continued)

### 1.13 Inventories

Inventories are valued at the lower of cost and net realisable value using the first-in first-out cost formula. This is considered to be a reasonable approximation to fair value due to the high turnover of stocks.

# 1.14 Cash and cash equivalents

Cash is cash in hand and deposits with any financial institution repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that mature in 3 months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and that form an integral part of the Trust's cash management.

### 1.15 Provisions

Provisions are recognised when the Trust has a present legal or constructive obligation as a result of a past event, it is probable that the Trust will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the expenditure required to settle the obligation at the end of the reporting period, taking into account the risks and uncertainties. Where a provision is measured using the cash flows estimated to settle the obligation, its carrying amount is the present value of those cash flows using HM Treasury's discount rate in real terms (2.35% for employee early departure obligations).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursements will be received and the amount of the receivable can be measured reliably.

Present obligations arising under onerous contracts are recognised and measured as a provision. An onerous contract is considered to exist where the Trust has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it.

A restructuring provision is recognised when the Trust has developed a detailed formal plan for the restructuring and has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement the plan or announcing its main features to those affected by it. The measurement of a restructuring provision includes only the direct expenditures arising from the restructuring, which are those amounts that are both necessarily entailed by the restructuring and not associated with on-going activities of the entity.

# 1.16 Clinical negligence costs

The NHS Litigation Authority (NHSLA) operates a risk pooling scheme under which the Trust pays an annual contribution to the NHSLA which in return settles all clinical negligence claims. The contribution is charged to expenditure. Although the NHSLA is administratively responsible for all clinical negligence cases the legal liability remains with the Trust. The total value of clinical negligence provisions carried by the NHSLA on behalf of the Trust is disclosed in Note 28.

Notes to the Accounts - 1. Accounting Policies (Continued)

### 1.17 Non-clinical risk pooling

The Trust participates in the Property Expenses Scheme and the Liabilities to Third Parties Scheme. Both are risk pooling schemes under which the Trust pays an annual contribution to the NHS Litigation Authority and, in return, receives assistance with the costs of claims arising. The annual membership contributions, and any excesses payable in respect of particular claims are charged to operating expenses as and when they become due.

# 1.18 EU Emissions Trading Scheme

EU Emission Trading Scheme allowances are accounted for as government grant funded intangible assets if they are not expected to be realised within twelve months, and otherwise as other current assets. They are valued at open market value. As the Trust makes emissions, a provision is recognised with an offsetting transfer from deferred income. The provision is settled on surrender of the allowances. The asset, provision and deferred income amounts are valued at fair value at the end of the reporting period.

# 1.19 Contingencies

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Trust, or a present obligation that is not recognised because it is not probable that a payment will be required to settle the obligation or the amount of the obligation cannot be measured sufficiently reliably. A contingent liability is disclosed unless the possibility of a payment is remote.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Trust. A contingent asset is disclosed where an inflow of economic benefits is probable.

Where the time value of money is material, contingencies are disclosed at their present value.

# 1.20 Financial assets

Financial assets are recognised when the Trust becomes party to the financial instrument contract or, in the case of trade receivables, when the goods or services have been delivered. Financial assets are derecognised when the contractual rights have expired or the asset has been transferred.

Financial assets are initially recognised at fair value.

Financial assets are classified into the following categories: financial assets at fair value through profit and loss; held to maturity investments; available for sale financial assets, and loans and receivables. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

### Notes to the Accounts - 1. Accounting Policies (Continued)

### Financial assets at fair value through profit and loss

Embedded derivatives that have different risks and characteristics to their host contracts, and contracts with embedded derivatives whose separate value cannot be ascertained, are treated as financial assets at fair value through profit and loss. They are held at fair value, with any resultant gain or loss recognised in calculating the Trust's surplus or deficit for the year. The net gain or loss incorporates any interest earned on the financial asset.

### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments which are not quoted in an active market. After initial recognition, they are measured at amortised cost using the effective interest method, less any impairment. Interest is recognised using the effective interest method.

At the end of the reporting period, the Trust assesses whether any financial assets, other than those held at 'fair value through profit and loss' are impaired. Financial assets are impaired and impairment losses recognised if there is objective evidence of impairment as a result of one or more events which occurred after the initial recognition of the asset and which has an impact on the estimated future cash flows of the asset.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through expenditure to the extent that the carrying amount of the receivable at the date of the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

### 1.21 Financial liabilities

Financial liabilities are recognised on the statement of financial position when the Trust becomes party to the contractual provisions of the financial instrument or, in the case of trade payables, when the goods or services have been received. Financial liabilities are de-recognised when the liability has been discharged, that is, the liability has been paid or has expired.

Loans from the Department of Health are recognised at historical cost. Otherwise, financial liabilities are initially recognised at fair value.

### Other financial liabilities

After initial recognition, all other financial liabilities are measured at amortised cost using the effective interest method, except for loans from Department of Health, which are carried at historic cost. The effective interest rate is the rate that exactly discounts estimated future cash payments through the life of the asset, to the net carrying amount of the financial liability. Interest is recognised using the effective interest method.

Notes to the Accounts - 1. Accounting Policies (Continued)

### 1.22 Value Added Tax

Most of the activities of the Trust are outside the scope of VAT and, in general, output tax does not apply and input tax on purchases is not recoverable. Irrecoverable VAT is charged to the relevant expenditure category or included in the capitalised purchase cost of fixed assets. Where output tax is charged or input VAT is recoverable, the amounts are stated net of VAT.

### 1.23 Foreign currencies

The Trust's functional presentational currency is sterling. Transactions denominated in a foreign currency are translated into sterling at the exchange rate ruling on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the spot exchange rate on 31 March. Resulting exchange gains and losses for either of these are recognised in the Trust's surplus/deficit in the period in which they arise.

### 1.24 Third party assets

Assets belonging to third parties (such as money held on behalf of patients) are not recognised in the accounts since the Trust has no beneficial interest in them. Details of third party assets are given in Note 35 to the accounts.

### 1.25 Public Dividend Capital (PDC) and PDC dividend

Public dividend capital represents taxpayers' equity in the NHS Trust. At any time the Secretary of State can issue new PDC to, and require repayments of PDC from, the Trust. PDC is recorded at the value received. As PDC is issued under legislation rather than under contract, it is not treated as an equity financial instrument.

An annual charge, reflecting the cost of capital utilised by the Trust, is payable to the Department of Health as public dividend capital dividend. The charge is calculated at the real rate set by HM Treasury (currently 3.5%) on the average carrying amount of all assets less liabilities, except for donated assets and cash balances with the Office of the Paymaster General. The average carrying amount of assets is calculated as a simple average of opening and closing relevant net assets.

### 1.26 Losses and Special Payments

Losses and special payments are items that Parliament would not have contemplated when it agreed funds for the health service or passed legislation. By their nature they are items that ideally should not arise. They are therefore subject to special control procedures compared with the generality of payments. They are divided into different categories, which govern the way that individual cases are handled.

Losses and special payments are charged to the relevant functional headings in expenditure on an accruals basis, including losses which would have been made good through insurance cover had NHS Trusts not been bearing their own risks (with insurance premiums then being included as normal revenue expenditure).

## Notes to the Accounts - 1. Accounting Policies (Continued)

### 1.27 Subsidiaries

For 2011-12 and 2012-13 in accordance with the directed accounting policy from the Secretary of State, the Trust does not consolidate the NHS charitable funds for which it is the corporate Trustee.

### 1.28 Research and Development

Research and development expenditure is charged against income in the year in which it is incurred, except insofar as development expenditure relates to a clearly defined project and the benefits of it can reasonably be regarded as assured. Expenditure so deferred is limited to the value of future benefits expected and is amortised through the Operating Cost Statement on a systematic basis over the period expected to benefit from the project. It should be revalued on the basis of current cost. The amortisation is calculated on the same basis as depreciation, on a quarterly basis.

### 1.29 Accounting Standards that have been issued but have not yet been adopted

The Treasury FReM does not require the following Standards and Interpretations to be applied in 2012-13. The application of the Standards as revised would not have a material impact on the accounts for 2012-13, were they applied in that year:

IAS 27 Separate Financial Statements - subject to consultation

IAS 28 Investments in Associates and Joint Ventures - subject to consultation

IFRS 9 Financial Instruments - subject to consultation - subject to consultation

IFRS 10 Consolidated Financial Statements - subject to consultation

IFRS 11 Joint Arrangements - subject to consultation

IFRS 12 Disclosure of Interests in Other Entities - subject to consultation

IFRS 13 Fair Value Measurement - subject to consultation

IPSAS 32 - Service Concession Arrangement - subject to consultation

### 2. Operating segments

The Trust's chief decision maker has been defined as the Trust Board, and is responsible for allocating the resources across the Trust. The Trust Board receives information on the Trust's activities as a whole, as one operating segment. The Trust has, therefore, determined that there is only one segment, that of providing acute healthcare.

### 3. Income generation activities

The Trust undertakes income generation activities; where income exceeds the cost of the service, this is then reinvested in patient care.

The following provides details of income generation activities whose full cost exceeded £1m or was otherwise material.

Summary Table - aggregate of all schemes Income Full cost Surplus/(deficit)	2012-13 £000s 2,799 (2,704) 95	2011-12 £000s 2,612 (2,535) 77
Catering	£000	£000
Income Full cost	1,359 (1,320)	1,255 (1,218)
Surplus	39	37
<u>Car Parking</u>	2012-13	2011-12
Income	£000 1,440	£000 1,357
Full cost	(1,384)	(1,317)
Surplus	56	40
4. Revenue from patient care activities	2012-13	2011-12
Number of	£000s	£000s
NHS Trusts Primary Care Trusts - tariff	400 131,919	425 128,800
Primary Care Trusts - tariff	57,720	51,560
Primary Care Trusts - market forces factor	10,624	10,459
NHS Foundation Trusts	10,600	9,833
Local Authorities	74	117
NHS other	100	0
Non-NHS:	4 477	4.040
Private patients Overseas patients (non-reciprocal)	1,477 65	1,812 80
Injury costs recovery	614	621
Other	1,975	852
Total Revenue from patient care activities	215,568	204,559
5. Other operating revenue	2012-13	2011-12
	£000s	£000s
Recoveries in respect of employee benefits	1,478	894
Education, training and research Charitable and other contributions to revenue expenditure -non- NHS	10,710 77	9,111 78
Receipt of donations for capital acquisitions - NHS Charity	703	2,053
Receipt of Government grants for capital acquisitions	0	19
Non-patient care services to other bodies	872	292
Income generation	2,790	2,615
Rental revenue from finance leases	12	0
Rental revenue from operating leases Other revenue	548 827	487 3,570
Total Other Operating Revenue	18,017	19,119
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Total operating revenue	233,585	223,678
6. Revenue	2012-13	2011-12
	£000	£000
From rendering of services	232,226	222,423
From sale of goods	1,359	1,255

Revenue is almost exclusively from the supply of services. Other than items sold as catering, revenue from the sale of goods is immaterial.

7. Operating expenses (excluding employee benefits)	2012-13 £000s	2011-12 £000s
Services from other NHS trusts	307	316
Services from Other NHS trusts Services from PCTs	111	5
Services from other NHS bodies	. B/B/F	
	2,018	2,086
Services from Foundation Trusts	2,165	1,552
Purchase of healthcare from non NHS bodies	1,184 54	636 54
Trust Chair and Non-executive Directors	20.00 - 10.00 °	
Supplies and services - clinical	40,859	37,101
Supplies and services - general	2,717	3,214
Consultancy services	820	763
Establishment	2,044	1,953
Transport	1,346	1,250
Premises	6,999	6,815
Impairments and Reversals of Receivables	109	52
Inventories write down	0	40
Depreciation	8,761	8,389
Amortisation	269	229
Impairments and reversals of property, plant and equipment	533	947
Audit fees	107	173
Clinical negligence	5,501	5,026
Research and development (excluding staff costs)	36	38
Education and Training	513	535
Other	1,183	491
Total Operating expenses (excluding employee benefits)	77,636	71,665
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Employee benefits		
Employee benefits excluding Board members	140,989	138,978
Board members	1,021	914
Total employee benefits	142,010	139,892
Total operating expenses	219,646	211,557

The Trust will receive a rebate on Audit Fees of £5,800 in 2013/14.

### 8. Operating Leases

The Trust enters into a number of lease agreements as part of its operating activities. There are no leases which are individually material to the Trust.

No balances were payable in respect for contingent rent or subleases.

				2012-13	
8.1. Trust as lessee	Land £000s	Buildings £000s	Other £000s	Total £000s	2011-12 £000s
Payments recognised as an expense					100000000000000000000000000000000000000
Minimum lease payments				231	225
Total				231	225
Payable:					
No later than one year	0	0	218	218	207
Between one and five years	0	0	385	385	527
After five years	0	0	1	1	0
Total	0	. 0	604	604	734

The Trust does not lease any buildings. Other leases mainly comprise of plant and machinery. There are no future contingent rentals or sublease payments which the Trust is expected to make (2011/12:nil).

### 8.2. Trust as lessor

The Trust is a lessor for accommodation on short term arrangements. All arrangements are for a period of less than one year.

Recognised as income	2012-13 £000	2011-12 £000s
Contingent rents Total	548 548	487
Receivable:		
No later than one year	46	41
Between one and five years	0	0
After five years	0	0
Total	46	41

Rent is charged on a rolling monthly basis. Therefore the commitment receivable into 2013/14 represents one month of lease payment.

## 9. Employee benefits and staff numbers

Total additional pensions liabilities accrued in the year

## 9.1. Employee benefits

9.1. Employee benefits				
	2012-13			
		Permanently		
	Total	employed	Other	
	£000s	£000s	£000s	
Employee Benefits - Gross Expenditure				
Salaries and wages	120,264	111,536	8,728	
Social security costs	8,771	8,310	461	
Employer Contributions to NHS BSA - Pensions Division	13,078	12,693	385	
Termination benefits	93	93	0	
Total employee benefits	142,206	132,632	9,574	
Less recoveries in respect of employee benefits (table below)	(1,478)	(1,478)	0	
Total - Net Employee Benefits including capitalised costs	140,728	131,154	9,574	
Total Tiot Employee Bellette Melaning emplanees costs				
Employee costs capitalised	196	196	0	
Gross Employee Benefits excluding capitalised costs	142,010	132,436	9,574	
Gross Employee Delicities excitating capitalised costs	142,010	102,400	0,014	
Employee Benefits 2012-13 - income				
	4 240	1,348	0	
Salaries and wages	1,348	541.54 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)		
Social Security costs	71	71	0	
Employer Contributions to NHS BSA - Pensions Division	59	59	0	
Total excluding capitalised costs	1,478	1,478	0	
		Permanently		
	Total	employed	Other	
	£000s	£000s	£000s	
Gross Employee Benefits & Net expenditure 2011-12				
Salaries and wages	118,442	110,881	7,561	
Social security costs	8,927	8,519	408	
Employer Contributions to NHS BSA - Pensions Division	13,013	12,701	312	
Termination benefits	29	29	0	
Total - including capitalised costs	140,411	132,130	8,281	
Less recoveries in respect of employee benefits	(894)	(894)	0	
Total - Net Employee Benefits including capitalised costs	139,517	131,236	8,281	
Recognised as	100,011		0,201	
Employee costs capitalised	519			
Net Employee Benefits excluding capitalised costs	139,892			
Net Employee Benefits excluding capitalised costs	133,032			
9.2. Staff Numbers				
9.2. Stair Numbers	2042.42			2011-12
	2012-13	Dormanantly		2011-12
		Permanently	041	7-1-1
	Total	employed	Other	Total
	Number	Number	Number	Number
Average Staff Numbers				
Medical and dental	475	458	17	466
Administration and estates	941	901	40	960
Healthcare assistants and other support staff	536	535	1	342
Nursing, midwifery and health visiting staff	1,061	918	143	1,056
Scientific, therapeutic and technical staff	383	377	6	551
Other	94	93	1	91
Total	3,490	3,282	208	3,466
Of the above - staff engaged on capital projects	4	4	0	10
9.3. Staff Sickness absence and ill health retirements				
The state of the s		2012-13	2011-12	
		Number	Number	
Total Dave Lost		29,307	26,755	
Total Days Lost				
Total Staff Years		3,297	3,300	
Average working Days Lost		8.89	8.11	
		0010.10	0044.40	
		2012-13	2011-12	
A Property of the Control of the Con		Number	Number	
Number of persons retired early on ill health grounds		6	3	

£000s

425

£000s

139

	Total number of exit packages by cost band	Number	7	~	0	0	0	0	0		8	29,000
	*Number of other propertures agreed	Number	Ŋ	0	0	0	0	0	0		ည	9,000
2011-12	*Number of compulsory redundancies	Number	2	~	0	0	0	0	0	3	က	20,000
	Total number of exit packages by cost band	Number	80	_	~	0	0	0	0	3	10	93,065
2012-13	Number of other departures agreed	Number	7	0	0	0	0	0	0	j	_	25,004
	Number of compulsory redundancies	Number	~	~	~	0	0	0	0	9	e	68,061
9.4. Exit Packages agreed in 2012-13	Exit package cost band (including any special payment element)		Less than £10,000	£10,001-£25,000	£25,001-£50,000	£50,001-£100,000	£100,001 - £150,000	£150,001 - £200,000	>£200,000		Total number of exit packages by type (total cost	Total resource cost (£s)

No exit packages involved making any special payments as defined by the NHS Manual for Accounts (2011/12:nil).

### 9.5. Pension costs

Past and present employees are covered by the provisions of the NHS Pensions Scheme. Details of the benefits payable under these provisions can be found on the NHS Pensions website at www.nhsbsa.nhs.uk/pensions. The scheme is an unfunded, defined benefit scheme that covers NHS employers, GP practices and other bodies, allowed under the direction of the Secretary of State, in England and Wales. The scheme is not designed to be run in a way that would enable NHS bodies to identify their share of the underlying scheme assets and liabilities. Therefore, the scheme is accounted for as if it were a defined contribution scheme: the cost to the NHS Body of participating in the scheme is taken as equal to the contributions payable to the scheme for the accounting period.

In order that the defined benefit obligations recognised in the financial statements do not differ materially from those that would be determined at the reporting date by a formal actuarial valuation, the FReM requires that "the period between formal valuations shall be four years, with approximate assessments in intervening years". An outline of these follows:

### a) Accounting valuation

A valuation of the scheme liability is carried out annually by the scheme actuary as at the end of the reporting period. Actuarial assessments are undertaken in intervening years between formal valuations using updated membership data and are accepted as providing suitably robust figures for financial reporting purposes. The valuation of the scheme liability as at 31 March 2013, is based on the valuation data as 31 March 2012, updated to 31 March 2013 with summary global member and accounting data. In undertaking this actuarial assessment, the methodology prescribed in IAS 19, relevant FReM interpretations, and the discount rate prescribed by HM Treasury have also been used.

The latest assessment of the liabilities of the scheme is contained in the scheme actuary report, which forms part of the annual NHS Pension Scheme (England and Wales) Pension Accounts, published annually. These accounts can be viewed on the NHS Pensions website. Copies can also be obtained from The Stationery Office.

### b) Full actuarial (funding) valuation

The purpose of this valuation is to assess the level of liability in respect of the benefits due under the scheme (taking into account its recent demographic experience), and to recommend the contribution rates.

The last published actuarial valuation undertaken for the NHS Pension Scheme was completed for the year ending 31 March 2004. Consequently, a formal actuarial valuation would have been due for the year ending 31 March 2008. However, formal actuarial valuations for unfunded public service schemes were suspended by HM Treasury on value for money grounds while consideration is given to recent changes to public service pensions, and while future scheme terms are developed as part of the reforms to public service pension provision due in 2015.

The Scheme Regulations were changed to allow contribution rates to be set by the Secretary of State for Health, with the consent of HM Treasury, and consideration of the advice of the Scheme Actuary and appropriate employee and employer representatives as deemed appropriate.

The next formal valuation to be used for funding purposes will be carried out at as at March 2012 and will be used to inform the contribution rates to be used from 1 April 2015.

### c) Scheme provisions

The NHS Pension Scheme provided defined benefits, which are summarised below. This list is an illustrative guide only, and is not intended to detail all the benefits provided by the Scheme or the specific conditions that must be met before these benefits can be obtained:

The Scheme is a "final salary" scheme. Annual pensions are normally based on 1/80th for the 1995 section and of the best of the last three years pensionable pay for each year of service, and 1/60th for the 2008 section of reckonable pay per year of membership. Members who are practitioners as defined by the Scheme Regulations have their annual pensions based upon total pensionable earnings over the relevant pensionable service.

With effect from 1 April 2008 members can choose to give up some of their annual pension for an additional tax free lump sum, up to a maximum amount permitted under HMRC rules. This new provision is known as "pension commutation".

Annual increases are applied to pension payments at rates defined by the Pensions (Increase) Act 1971, and are based on changes in retail prices in the twelve months ending 30 September in the previous calendar year. From 2011-12 the Consumer Price Index (CPI) will be used to replace the Retail Prices Index (RPI).

Early payment of a pension, with enhancement, is available to members of the scheme who are permanently incapable of fulfilling their duties effectively through illness or infirmity. A death gratuity of twice final year's pensionable pay for death in service, and five times their annual pension for death after retirement is payable.

For early retirements other than those due to ill health the additional pension liabilities are not funded by the scheme. The full amount of the liability for the additional costs is charged to the employer.

Members can purchase additional service in the NHS Scheme and contribute to money purchase AVC's run by the Scheme's approved providers or by other Free Standing Additional Voluntary Contributions (FSAVC) providers.

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# 10. Better Payment Practice Code

<b>2012-13</b> 2011-12 2011-12 <b>£000s</b> Number £000s	65,833       61,500       63,098         62,282       41,553       42,691	67.57%	2,230	47,102 1,583 27,046	<b>95.04</b> % 70.99% 82.59%
2012-13 201 Number £0	61,876 58,539			•	
10.1. Measure of compliance	Non-NHS Payables Total Non-NHS Trade Invoices Paid in the Year Total Non-NHS Trade Invoices Paid Within Target	Percentage of NHS Trade Invoices Paid Within Target	NHS Payables Total NHS Trade Invoices Paid in the Year	Total NHS Trade Invoices Paid Within Target	Percentage of NHS Trade Invoices Paid Within Target

The Better Payment Practice Code requires the Trust to aim to pay all valid invoices by the due date or within 30 days of receipt of a valid invoice, whichever is

# 10.2. The Late Payment of Commercial Debts (Interest) Act 1998

Amounts included in finance costs from claims made under this legislation Total

	~	~
2011-12 £000s		
2012-13 £000s	-	~

11. Investment Income	2012-13 £000s	2011-12 £000s
Interest Income	20005	20003
Bank interest	38	23
Subtotal	38	23
Total investment income	38	23
12. Other Gains and Losses	2012-13	2011-12
Gain/(Loss) on disposal of assets other than by sale (PPE)	£000s 19	£000s
Total	19	9
13. Finance Costs	2012-13 £000s	2011-12 £000s
Interest	20005	20003
Interest on loans and overdrafts	418	690
Interest on obligations under finance leases	21	25
Interest on late payment of commercial debt	1	1
Total interest expense	440	716
Provisions - unwinding of discount	21	24
Total	461	740

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14.1. Property, plant and equipment									
	Land	Buildings excluding dwellings	Dwellings	Assets under construction & payments	Plant & machinery	Transport	Information	Furniture & fittings	Total
2012-13 Cost or valuation:	£0003	£000,s	£0003	on account £000's	\$,0003	£000,8	\$,0003	£0003	£0003
At 1 April 2012	37,584	107,663	3,402	2,078	39,435	34	7.038	133	197.367
Additions of Assets Under Construction	0	0	0	3,351	0	0	0	0	3,351
Additions Purchased	0	1,894	46		2,202	0	857	20	5,049
Additions Donated	0	6	0	0	645	0	0	49	703
Reclassifications	0	736	0	(262)	(114)	0	(135)	(12)	(120)
Reclassifications as Held for Sale and reversals	0	0	0	0	(19)	0	0	Ò	(19)
Disposals other than for sale	0	(32)	0	0	(1,293)	0	(213)	0	(1,538)
Impairments/negative indexation	0	(2,308)	(83)	0		0		0	(2,391)
At 31 March 2013	37,584	107,962	3,365	4,834	40,967	34	7,547	220	202,513
Depreciation									
At 1 April 2012	0	8,384	179	0	21,922	27	4,811	79	35,396
Reclassifications	o	82	0	0	(09)	0	(25)	(10)	(10)
Disposals other than for sale	0	(32)	0	0	(1,312)	0	(213)	0	(1,557)
Impairments	0	230	ო	0	٥	0	0	0	533
Charged During the Year	0	4,460	84	٥	3,528	8	671	15	8,761
At 31 March 2013	0	13,427	266	0	24,078	24	5,244	84	43,123
Net Book Value at 31 March 2013	37,584	94,535	3,099	4,834	16,889	10	2,303	136	159,390
Purchased	37,584	90,184	3,099	4,834	13,981	10	2,303	80	152,075
Donated	0	4,351	0	0	2,908	0	0	92	7,315
Total at 31 March 2013	37,584	94,535	3,099	4,834	16,889	10	2,303	136	159,390
Asset financing:	27.594	200	000	700	717	ć	0	ç	
Held on finance lease	,	0	0	t O	415	20	2,505,7	0 C	156,975
Total at 31 March 2013	37,584	94,535	3,099	4,834	16,889	10	2,303	136	159,390
Revaluation Reserve Balance for Property, Plant & Equipment Land	Equipment Land	Buildings	Dwellings	Assets under	Plant &	Transport	Information	Furniture &	Total
				construction & payments	machinery	equipment	technology	fittings	
	\$,0003	£000,8	5,0003	on account	5,0003	5,0003	50003	3,0003	5,000
At 1 April 2012	006'9	33,617	650		0		0		41.167
Movements (revaluation)	0	(3,446)	(96)	0	0	o	0	0	(3,542)
At 31 March 2013	0,900	30,171	554	0	0	0	0	0	37,625

Additions to Assets Under Construction in 2012-13

Buildings excluding Dwellings Balance as at YTD

£000's 3,351 3,351

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186,640 11,727 2,053 (74) (1,118) (2,694) 1,533 (700) 8,389 35,396 161,971 29,660 (18) (1,109) (2,694) 221 221 952 (5) 7,814 154,157 161,494 477 161,971 £0003 Total 200000 2 2 2 5 54 0 54 Furniture & fittings £0003 (1,111)2,208 Information technology (1,112)1,333 2,227 2,227 4,811 £0003 (23)5 t 0 t equipment (23)Transport £0003 32,251 5,624 3,360 (1,008) (1,289) 20,395 625 17,036 39,435 (1,000) 3,209 17,513 14,734 17,513 17,513 497 477 machinery Plant & £0003 7,418 2,078 00000000 2,078 Assets under on account £000s (7,418)2,078 construction 2,078 & payments (34) 3,402 3,223 (34) 3,223 3,223 3,223 Dwellings £0003 3,989 (110) (237) (109) (236) 215 327 (5) 3,747 8,384 99,279 98,693 3,013 94,275 5,004 99,279 (700) 99,279 07,663 Buildings excluding dwellings £0003 37,584 37,584 37,584 37,584 37,584 37,584 £0003 Land 14.2. Property, plant and equipment prior-year Reclassifications as Held for Sale and reversals Reclassifications as Held for Sale and reversals Jpward revaluation/positive indexation Net book value at 31 March 2012 Revaluation & indexation gains Disposals other than by sale Disposals other than for sale Charged During the Year Reversal of Impairments Held on finance lease Total at 31 March 2012 Fotal at 31 March 2012 Additions - purchased Cost or valuation: Additions - donated At 31 March 2012 At 31 March 2012 Reclassifications Asset financing: Reclassifications Depreciation At 1 April 2011 At 1 April 2011 mpairments Impairments Purchased 2011-12 Donated Owned

### 14.3. Property, plant and equipment

### Revaluation

In accordance with the requirements of the Department of Health, the Trust's estate was revalued at 1 April 2009. As there were indications of further reductions in value during the year, the Trust undertook an impairment review at 31 March 2010 which resulted in further reductions to the value of the Estate. The valuation was carried out by Mr SM Boshier MRICS, of Boshier and Company, Faversham, Kent, an independent valuer, in accordance with the Royal Institute of Chartered Surveyors (RICS) Appraisal and Valuation Manual insofar as these terms are consistent with the agreed requirements of the Department of Health and HM Treasury.

The valuation was carried out on the basis of Depreciated Replacement Cost for specialised operational property using the Modern Equivalent Asset methodology and Existing Use Value for non-specialised operational property. The value of land for existing use purposes is assessed at Existing Use Value. For non-operational properties including surplus land, the valuations are carried out at Open Market Value.

Following the revaluation exercise conducted at 1 April 2009, land and buildings have been restated to current value by the use of indices to each year end since that date. The buildings index is based on the All in Tender Price Index published by the Building Cost Information Service (BCIS). The land index is based on the residential building land values reported in the Property Market Report published by the Valuation Office. On the advice of the independent valuer, land values have not materially moved therefore indexation has not been applied at 31st March 2012 or as at 31st March 2013.

### Asset lives

The economic lives for the Trust's main categories of property, plant and equipment fall between the ranges indicated below:

Buildings and dwellings: Between 5 and 80 years Plant and machinery: Between 5 and 25 years Transport equipment: Between 5 and 7 years Information technology: Between 5 and 6 years Furniture and fittings: Between 5 and 10 years

### Fully depreciated assets

The gross value of fully depreciated assets included in the Trust accounts at 31 March 2013 are as follows:

Buildings: nil (2011/12: nil)

Plant and machinery: £13,053,000 (2011/12: £10,249,000) Information technology: £3,768,000 (2011/12: £3,467,000)

Transport equipment: £14,000 (2011/12: £14,000) Furniture and fittings: £59,000 (2011/12: £59,000)

### **Donated assets**

During 2012/13, the Trust received donations from which assets were purchased to the value of £703,000. These donations were mainly made as follows:

£645,000: Royal United Hospital Bath Charitable Funds (2011/12: £1,971,000)

£49,000: Friends of the Royal United Hospital (2011/12: £82,000)

A donation of £590,000 was made by the Cancer General Appeal funds for the Gamma Camera. The remaining contributions were mainly for the purchase of medical equipment. These charities are registered with the Charity Commission in England and Wales, and further details are available on www.ruh.nhs.uk.

### Other

All of the values included for property, plant and equipment relate to their value for continuing NHS use. Consequently none of the values are at open market value.

There are no material assets which were temporarily idle at 31 March 2013.

The Trust acts as a lessor for a number of operating leases as disclosed in Note 8. At 31 March 2013, the assets had gross values of £2,528,000 (31 March 2012: £3,442,000). There were additions of £111,000 and disposals of £86,000 during the year. Depreciation was charged of £173,000 (2011/12: £78,000).

Royal United Hospital Bath NHS Trust - Annual Accounts 2012-13

539 10 269 814 945 2 0 947 947 £0003 Total 00000 00000 0000 Development expenditure £0003 0000 00000 00000 **Patents** £0003 15 (4) 372 179 63 trademarks Licences & £0003 105 206 451 .389 292 99/ 0 purchased Software £0003 0000 00000 0 0000 generated £000's Software internally Net book value at 31 March 2013 comprises: 15.1. Intangible non-current assets Net Book Value at 31 March 2013 Disposals other than by sale Disposals other than by sale Total at 31 March 2013 Charged during the year At 31 March 2013 Additions - purchased Government Granted At 31 March 2013 Reclassifications Reclassifications At 1 April 2012 At 1 April 2012 Amortisation Purchased Donated 2012-13

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1,060 105 74 (62) 354 18 (62) 229 539 599 39 638 638 £0003 Total 00000 00000 000 Development expenditure £0003 00000 00000 0 000 **Patents** £0003 301 105 0 211 34 8 (62) 43 133 211 Licences & trademarks £0003 202 18 0 186 388 39 427 427 Software purchased £0003 00000 00000 000 generated £000s Software internally 15.2. Intangible non-current assets prior year Net book value at 31 March 2012 comprises: Net book value at 31 March 2012 Disposals other than by sale Disposals other than by sale Charged during the year At 31 March 2012 Total at 31 March 2012 Additions - purchased Cost or valuation: At 31 March 2012 Reclassifications Reclassifications At 1 April 2011 At 1 April 2011 Amortisation Purchased Donated 2011-12

### 15.3. Intangible non-current assets

Intangible assets are held at depreciated purchase cost and were not subject to revaluation in year. All intangible assets have an estimated life of 5 years, which is consistent with 2011/12 assumptions.

All intangible assets are owned, and have either been purchased or donated to the Trust. No intangible assets have been purchased with government grants (2011/12:nil).

The gross value of fully depreciated intangible non-current assets still in use as at 31 March 2013 was £280,000 (2011/12:£52,000).

16. Analysis of impairments and reversals recognised in 2012-13	2012-13 Total
	£000s
Property, Plant and Equipment impairments and reversals taken to SoCI	
Changes in market price	533
Total charged to Annually Managed Expenditure	533
Property, Plant and Equipment impairments and reversals charged to the revaluation reserve	
Changes in market price	2,391
Total impairments for PPE charged to reserves	2,391
Total Impairments of Property, Plant and Equipment	2,924
Total Impairments charged to Revaluation Reserve	2,391
Total Impairments charged to SoCI - AME	533
Overall Total Impairments	2,924

During the year there has been a revaluation and impairment due to a downward revaluation of buildings and dwellings and an impairment relating to a part demolition in North Block.

The effect of these impairments has been a change of £2,391,000 to the Revaluation Reserve.

In addition, £533,000 impairments were charged to earnings. Of this £262,000 relates to the downward revaluation of buildings and dwellings and £271,000 relates to the demolition of Block 22 in North Block (2011/12 Revaluation Reserve: £700,000, earnings: £947,000).

### 17. Commitments

### 17.1. Capital commitments

Contracted capital commitments at 31 March 2013 not otherwise included in these financial statements:

	31 March 2013	31 March 2012
	£000s	£000s
Property, plant and equipment	6,974	163
Total	6,974	163

The Pathology Build will be completed in 2013/14. The contractual arrangement for the completion is £6,808,000. Additionally, there is a contractual arrangement for the completion of the Conference Suite of £166.000.

### 17.2. Other financial commitments

31 March 2013	31 March 2012
£000s	£000s
0	1,034
0	258
0	0
0	1,292
	B(3////////////////////////////////////

The contractual arrangement for the provision of a Picture Archiving and Communications System (PACS) to the Trust has been arranged on its behalf by NHS Connecting for Health, a part of the Department of Health's Informatics Directorate, and is not cancellable by the Trust. The current contract is due to terminate on 30 June 2013, however there will be no costs associated with this in 2013/14.

D 1 11 0 1 1 0 1 1 0 1 1 D 11 1 1 1 1 1	0s
Balances with other Central Government Bodies 4,408 0 5,152	0
Balances with Local Authorities 30 0 8	0
Balances with NHS bodies outside the Departmental Group 15 0 0	0
Balances with NHS Trusts and Foundation Trusts 2,871 0 804	0
Balances with bodies external to government 2,744 1,532 7,504	0
At 31 March 2013 10,068 1,532 13,468	0
Prior Period:	
Balances with other Central Government Bodies 5,091 0 6,608	0
Balances with Local Authorities 38 0 1	0
Balances with NHS Trusts and Foundation Trusts 2,694 0 1,117	0
Balances with bodies external to government 2,585 1,584 6,771	0
At 31 March 2012 10,408 1,584 14,497	0

19. Inventories	Drugs	Consumables	Energy	Work in progress		Other	Total
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Balance at 1 April 2012	1,134	2,002	113	0	0	47	3,296
Additions	464	165	0	0	0	0	629
Inventories recognised as an expense in the period	(62)	(118)	(30)	0	0	(14)	(224)
Write-down of inventories (including losses)	Ó	0	0	0	0	0	0
Balance at 31 March 2013	1,536	2,049	83	0	0	33	3,701

20.1. Trade and other receivables	Cur	rent	Non-current		
	31 March 2013	31 March 2012	31 March 2013	31 March 2012	
	£000s	£000s	£000s	£000s	
NHS receivables - revenue	3,904	7,281	0	0	
NHS prepayments and accrued income	2,512	0	0	0	
Non-NHS receivables - revenue	2,150	1,442	1,753	1,770	
Non-NHS prepayments and accrued income	1,780	1,340	0	0	
Provision for the impairment of receivables	(205)	(143)	(221)	(186)	
VAT	431	307	0	0	
Other receivables	106	181	0	0	
Total	10,678	10,408	1,532	1,584	
Total current and non current	12.210	11.992			

The great majority of trade is with Primary Care Trusts, as commissioners for NHS patient care services. As Primary Care Trusts are funded by Government to buy NHS patient care services, no credit scoring of them is considered necessary.

20.2. Receivables past their due date but not impaired	31 March 2013 £000s	31 March 2012 £000s
By up to three months	750	468
By three to six months	39	38
By more than six months	38	5
Total	827	511
The Trust does not hold any collateral as value against receivables which are due to the Trust.		
20.3. Provision for impairment of receivables	2012-13	2011-12
	£000s	£000s
Balance at 1 April 2012	(329)	(395)
Amount written off during the year	12	118
Amount recovered during the year	85	115
(Increase)/decrease in receivables impaired	(194)	(167)
Balance at 31 March 2013	(426)	(329)

Receivables impaired includes 12.6% of accrued injury cost recovery (ICR) revenue to reflect the average value of claims withdrawn, as advised to DH by the Compensation Recovery Unit. Additionally, the provision for impaired receivables includes outstanding non-English NHS debts, and non-NHS debtors.

21. Other current assets	31 March 2013 £000s	31 March 2012 £000s
EU Emissions Trading Scheme Allowance	0	33
Other Assets	0	0
Total	0	33
22. Cash and Cash Equivalents	31 March 2013	31 March 2012
	£000s	£000s
Opening balance	6,068	2,000
Net change in year	4,629	4,068
Closing balance	10,697	6,068
Made up of		
Cash with Government Banking Service	10,686	6,055
Cash in hand	11	13
Cash and cash equivalents as in statement of financial position	10,697	6,068
Cash and cash equivalents as in statement of cash flows	10,697	6,068

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Fittings 2000s 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	E000s  £000s  £000s  £000s
ci:	

In 2012/13 there were a number of small items of plant and machinery sold as they were no longer needed for operational use.

In 2011/12 an electric truck with net book value of £9,000 was sold as it was no longer needed for operational requirements, resulting in a loss on sale of £5,000.

24. Trade and other payables	Curi	rent	Non-current		
A-77 Trade und other payables	31 March 2013	31 March 2012	31 March 2013	31 March 2012	
	£000s	£000s	£000s	£000s	
NHS payables - revenue	1,060	1,838	0	0	
NHS accruals and deferred income	128	1,290	0	0	
Non-NHS payables - revenue	2,230	3,776	0	0	
Non-NHS payables - capital	1,237	551	0	0	
Non-NHS accruals and deferred income	6,372	3,996	0	0	
Social security costs	1,437	1,394	0	0	
Tax	1,539	1,568	0	0	
Other	75	84	0	0	
Total	14,078	14,497	0	0	
Total payables (current and non-current)	14,078	14,497			
25. Borrowings	Cur	rent	Non-c	urrent	
20. Dollowings	31 March 2013	31 March 2012	31 March 2013	31 March 2012	
	£000s	£000s	£000s	£000s	
Loans from Department of Health	990	2,490	7,925	9,915	
Finance lease liabilities	185	103	190	309	
Total	1,175	2,593	8,115	10,224	
Total other liabilities (current and non-current)	9,290	12,817			
Loans - repayment of principal falling due in:	04 March 0040				
	31 March 2013 DH	Other	Total		
	£000s	£000s	£000s		
	£000s	£000S	990		
0-1 years	990	185	1,175		
1 - 2 Years	2,970	190	3,160		
2 - 5 Years	3,965	0	3,965		
Over 5 Years Total	8,915	375	9,290		
TOTAL	0,010	010	0,200		

The Trust's loan balance represents a balance owed to the Department of Health, it comprises of two types of loans. In 2007/08 the Department of Health granted the Royal United Hospital Bath NHS Trust a loan of £38,000,000 at a fixed rate of 5.05%, to be repaid in instalments over twenty years. The loan has been repaid at an accelerated rate and the final loan repayment of £6,500,000 was made in 2012/13.

The Trust borrowed £6,000,000 in 2011/12 and a further £4,000,000 in 2012/13 for capital expenditure to fund the redevelopment of the Pathology site. This loan will be repaid in full by March 2022.

26. Deferred income	Cur	rent	Non-c	urrent
	31 March 2013	31 March 2012	31 March 2013	31 March 2012
	£000s	£000s	£000s	£000s
Opening balance at 1 April 2012	699	827	0	0
Deferred income addition	0	0	0	0
Transfer of deferred income	(188)	(128)	0	0
Current deferred Income at 31 March 2013	511	699	0	0
Total deferred income (current and non-current)	511	699		

The most significant element of Deferred income relates to Research and Development income.

### 27. Finance lease obligations as lessee

Amounts payable under finance leases (Other)	e leases (Other) Minimum lease payments			minimum lease
	31 March 2013	31 March 2012	31 March 2013	31 March 2012
	£000s	£000s	£000s	£000s
Within one year	198	114	185	103
Between one and five years	205	342	190	309
After five years	0	0	0	0
Less future finance charges	(28)	(44)	0	0
Present value of minimum lease payments	375	412	375	412
Included in:				
Current borrowings			185	103
Non-current borrowings			190	309
			375	412

All leases relate to equipment, plant and machinery. There are no finance leases relating to either land or buildings (2011/12:none). There are no future sublease payments which are expected to be received.

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Redundancy	£0003	188	29	(150)		0	105	105
Other	£0003	1,376	498	(311)	(101)	,	1,462	871 400 191
Agenda for Change	£000s	1,070	871	(250)	0	0	1,691	905 500 286
Equal Pay	£000s	0	0	0	0	0	0	000
Continuing Care	£0003	0	0	0	0	0	0	000
Restructuring	£0003	0	0	0	0	0	0	000
Legal Claims	£000s	29	73	(55)	(16)	0	61	0 0
Pensions Relating to Other Staff	£0003	891	103	(69)	(18)	21	928	69 262 597
Comprising: Pensions to Former Directors	£0003	0	0	0	0	0	0	000
Total	£000s	3,584	1,612	(835)	(135)	24	4,247	2,011 1,162 1,074
28. Provisions		Balance at 1 April 2012	Arising During the Year	Utilised During the Year	Reversed Unused	Unwinding of Discount	Balance at 31 March 2013	Expected Timing of Cash Flows: No Later than One Year Later than One Year and not later than Five Years Later than Five Years

Amount Included in the Provisions of the NHS Litigation Authority in Respect of Clinical Negligence Liabilities:

As at 31 March 2013
As at 31 March 2012
As 2012

Pension provisions relating to other staff represent the remaining liabilities for pre 1995 pensions on early retirement and entitlements to injury benefits. The provision is calculated based on present payments and anticipated life spans, discounted at the pensions discount rate published by HM Treasury. The rate applicable at 31 March 2013 was 2.35%, At 31 March 2012, the equivalent rate was 2.8%.

Amounts provided for legal claims represent the estimated excesses on legal claims, as advised by the NHS Litigation Authority.

Amounts provided under 'Other' represent anticipated costs of staff pay arrears; redundancies and provisions for employment tribunal cases.

### 29. Contingencies

20. Contingenoies	31 March 2013 £000s	31 March 2012 £000s
Contingent liabilities		
Other	(47)	0
Amounts Recoverable Against Contingent Liabilities	47	17
Net Value of Contingent Liabilities	0	17

The Trust has been informed of its member contingent liability of £46,753 (31 March 2012: £16,507) in respect of the Liabilities to Third Party Scheme.

There are no contingent assets as at the 31 March 2013 (31 March 2012: nil).

### 30. Financial Instruments

### 30.1. Financial risk management

Financial reporting standard IFRS 7 requires disclosure of the role that financial instruments have had during the period in creating or changing the risks a body faces in undertaking its activities. Because of the continuing service provider relationship that the NHS Trust has with Primary Care Trusts and the way those Primary Care Trusts are financed, the NHS Trust is not exposed to the degree of financial risk faced by business entities. Also financial instruments play a much more limited role in creating or changing risk than would be typical of listed companies, to which the financial reporting standards mainly apply. The NHS Trust has limited powers to borrow or invest surplus funds and financial assets and liabilities are generated by day-to-day operational activities rather than being held to change the risks facing the NHS Trust in undertaking its activities.

The Trust's treasury management operations are carried out by the finance department, within parameters defined formally within the Trust's standing financial instructions and policies agreed by the Board of Directors. Trust treasury activity is subject to review by the Trust's internal auditors.

Currency risk
The Trust is principally a domestic organisation with the great majority of transactions, assets and liabilities being in the UK and sterling based. The Trust has no overseas operations. The Trust therefore has low exposure to currency rate fluctuations.

### Interest rate risk

The Trust borrows from government for capital expenditure, subject to affordability as confirmed by the strategic health authority. The borrowings are for 10 years, in line with the life of the associated assets, and interest is charged at the National Loans Fund rate, fixed for the life of the loan. The Trust therefore has low exposure to interest rate fluctuations.

Because the majority of the Trust's income comes from contracts with other public sector bodies, the Trust has low exposure to credit risk. The maximum exposures as at 31 March 2013 are in receivables from customers, as disclosed in the trade and other receivables note

The Trust's operating costs are incurred under contracts with Primary Care Trusts, which are financed from resources voted annually by Parliament. The Trust funds its capital expenditure from funds obtained within its prudential borrowing limit. The Trust is not, therefore, exposed to significant liquidity risks.

	At 'fair value through profit and loss'	Loans and receivables	Available for sale	Total
Sec. 19 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	£000s	£000s	£000s	£000s
30.2. Financial Assets				
Receivables - NHS	0	3,904	0	3,904
Receivables - non-NHS	0	4,009	0	4,009
Cash at bank and in hand	0	10,697	0	10,697
Total at 31 March 2013	0	18,610	0	18,610
Receivables - NHS	0	7,281	0	7,281
Receivables - non-NHS	0	3,212	0	3,212
Cash at bank and in hand	0	6,068	0	6,068
Total at 31 March 2012	0	16,561	0	16,561
	At 'fair value	Other	Total	
	through profit			
	and loss'			
	£000s	£000s	£000s	
30.3. Financial Liabilities				
NHS payables	0	(1,060)	(1,060)	
Non-NHS payables	0	(3,467)	(3,467)	
Other borrowings	0	(8,915)	(8,915)	
PFI & finance lease obligations	0	(375)	(375)	
Total at 31 March 2013	0	(13,817)	(13,817)	
NHS payables	0	(1,838)	(1,838)	
Non-NHS payables	0	(4,327)	(4,327)	
Other borrowings	0	(12,405)	(12,405)	
PFI & finance lease obligations	0	(412)	(412)	
Total at 31 March 2012	0	(18,982)	(18,982)	

### 31. Events after the end of the reporting period

There were no significant events which have occurred after 31 March 2013 which would have a material effect on the financial statements.

### 32. Related party transactions

During the year none of the Department of Health Ministers, Trust board members or members of the key management staff, or parties related to any of them, has undertaken any material transactions with Royal United Hospital Bath NHS Trust.

The Department of Health is regarded as a related party. During the year 2012/13, the Trust has had a significant number of material transactions with the Department, and with other entities for which the Department is regarded as the parent Department. These entities are:

### Strategic Health Authorities

NHS South West

### **Primary Care Trusts**

NHS Wiltshire

NHS Bath and North East Somerset

NHS Somerset

NHS North Somerset

NHS Bristol

NHS South Gloucestershire

NHS Gloucestershire

NHS Swindon

**NHS Dorset** 

### **NHS Trusts and Foundation Trusts**

North Bristol NHS Trust

University Hospitals Bristol NHS Foundation Trust

Royal National Hospital for Rheumatic Diseases NHS Foundation Trust

Salisbury NHS Foundation Trust

Oxford Health NHS Foundation Trust

Portsmouth Hospitals NHS Trust

Avon and Wiltshire Mental Health Partnership Trust

Great Western Hospitals NHS Foundation Trust

Somerset Partnership NHS Foundation Trust

### Other agencies

**NHS Litigation Authority** 

NHS Business Services Authority

NHS Blood and Transplant

Health Protection Agency

In addition, the Trust has had a number of material transactions with other government departments and other central and local government bodies, including Bath and North East Somerset Council. Most of these transactions have been with Her Majesty's Revenue and Customs in relation to Value Added Tax, National Insurance Contributions and Income Taxes.

The Trust has also received revenue and capital payments from the Royal United Hospital Bath NHS Trust Charitable Funds, for which the Trust Board acts as Corporate Trustee. The audited accounts of the Charitable Funds are available at www.ruh.nhs.uk.

### 33. Losses and special payments

The total number of losses cases in 2012-13 and their total value was as follows:

	Total Value of Cases £s	Total Number of Cases
Losses	929	19
Special payments	10,767	43
Total losses and special payments	11,696	62

The total number of losses cases in 2011-12 and their total value was as follows:

	Total Value of Cases £s	Total Number of Cases
Losses	2,365	15
Special payments	8235	57
Total losses and special payments	10,600	72

Details of cases individually over £250,000

There were no cases individually over £250,000 (2011/12: none).

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34. Financial performance targets
The figures given for periods prior to 2009-10 are on a UK GAAP basis as that is the basis on which the targets were set for those years.

34.1. Breakeven performance	2005-06 £000s	2006-07 £000s	2007-08 £000s	2008-09 £000s	2009-10 £000s	2010-11 £000s	2011-12 £000s	2012-13 £000s
Turnover Retained surplus/(deficit) for the year	166,012 (7,339)	177,619 144	194,221	210,149 5,600	223,356 1,398	216,361 4,143	223,678 6,562	233,585 8,621
Adjustments of Impairments Adjustments for impact of policy change re donated/novernment grants assets				1,805	4,402	52	947	533
	946	0	0	0	0	0	(1,234)	80
Break-even in-year position	(6,393)	144	1,900	7,405	5,800	4,195	6,215	9,240
Break-even cumulative position	(32,123)	(31,979)	(30,079)	(22,674)	(16,874)	(12,679)	(6,464)	2,776

resulting from the application of IFRS to IFRIC 12 schemes (which would include PFI schemes), which has no cash impact and is not chargeable for overall Due to the introduction of International Financial Reporting Standards (IFRS) accounting in 2009-10, NHS Trust's financial performance measurement needs to be aligned with the guidance issued by HM Treasury measuring Departmental expenditure. Therefore, the incremental revenue expenditure budgeting purposes, is excluded when measuring Breakeven performance. Other adjustments are made in respect of accounting policy changes (impairments and the removal of the donated asset and government grant reserves) to maintain comparability year to year.

12 2012-13			-2.89 1.19
2011-12	2		
2010-11	2	1.9	-5.86
2009-10	?	2.60	-7.55
2008-09	2	3.52	-10.79
2007-08		0.98	-15.49
2006-07	2	0.08	-18.00
2005-06	ĺ	-3.85	-19.35
	Materiality test (i.e. is it equal to or less than 0.5%):	Break-even in-year position as a percentage of turnover	Break-even cumulative position as a percentage of turnover

The amounts in the above tables in respect of financial years 2005/06 to 2008/09 inclusive have not been restated to IFRS and remain on a UK GAAP basis.

### 34.2. Capital cost absorption rate

The dividend payable on public dividend capital is based on the actual (rather than forecast) average relevant net assets and therefore the actual capital cost absorption rate is automatically 3.5%.

## 34.3. External financing

The Trust is given an external financing limit which it is permitted to undershoot.

External financing limit	£000s	2012-13 £000s (7,494)	2011-12 £000s (204)
Cash flow financing	(8,268)	(1,454)	(3,647)
Finance leases taken out in the year	111		77
External financing requirement		(8,157)	(3,570)
Undershoot/(overshoot)		663	3,366

The Trust undershot its external financing limit during the year (2011/12:undershoot) as permitted by the Department of Health.

### 34.4. Capital resource limit

The Trust is given a capital resource limit which it is not permitted to exceed.

	2012-13 £000s	2011-12 £000s
Gross capital expenditure	9,682	13,885
Less: book value of assets disposed of	0	(9)
Less: donations towards the acquisition of non-current assets	(703)	(2,053)
Charge against the capital resource limit	8,979	11,823
Capital resource limit	11,833	13,888
(Over)/underspend against the capital resource limit	2,854	2,065

### 35. Third party assets

The Trust held no cash or cash equivalents at 31 March 2013 (31 March 2012: nil) which relates to monies held by the NHS Trust on behalf of patients.