

Report to:	Public Board of Directors	Agenda item:	18
Date of Meeting:	6 March 2024		
Title of Report:	Alert, Advise and Assure Report – from non-clinical governance committee		
Status:	For discussion		
Author:	Sumita, Hutchison, Non-Executive Director and Chair of the Non-Clinical Governance Committee		

Key Discussion Points and Matters to be escalated from the meeting held on 17th of January 2024

ALERT: Alert to matters that require the board's attention or action, e.g. non-compliance, safety or a threat to the Trust's strategy

Digital

Digital update- the digital strategy is in its final year and was based on the new hospital program which anticipated significant levels of investment in digital services. A new strategy would therefore reflect where the RUH is now.

The RUH Bath, invest relatively little in digital as a percentage of turnover, as compared to other trusts of a similar size (RUH, 2.4%, as compared to peer median 3.0% and upper quartile median, 3.6%). Therefore, all systems and their implementation are to be to be optimised in the following ways:

- They are not currently aligned with each other; especially corporate systems.
- There is not robust governance for digital - some solutions were presented, but these are to be implemented
- More clinical engagement at all levels of development and implementation is needed for optimum digital effectiveness. Currently, the digital department fund, two PAs (eight hours a week) of consultant time for the role of trust chief clinical information officer. A full-time chief nursing information officer is also funded. No other clinical engagement is funded.
- Finally, prioritisation for digital solutions needs to take place with clear criteria.

Estates strategy update

The committee asked for better articulation of the risk of the effect of the poor estate and clarification of the bed base for now and for the future.

It also asked for how prioritisation and optimisation of the space will take place, as these are aspirations contained within the strategy. Clear articulation of the alignment of the estate strategy with the evolving clinical strategy and with the You Matter strategy was also requested.

ADVISE: Advise of areas of ongoing monitoring or development or where there is negative assurance

Catering Update

Update on sustainability aspirations were referred to but not detailed. Further detail of this will be given in the NCGC in March.

Quarterly reports, health and safety and litigation. Clearer reporting was requested where the committee is clear about the risks and their mitigation. A Health and safety culture was also explored. This was subsequently explored in a Board discussion.

ASSURE: Inform the board where positive assurance has been achieved

Cyber Security

Positive progress had been made on cyber security and the committee noted and congratulated the team on the report and progress and their role in support the system. More work is taking place to engage staff.

The Board is asked to NOTE the content of the report.