

Report to:	Public Trust Board	Agenda item:	17.1
Date of Meeting:	7 January 2009		

Title of Report:	Briefing on the Bromley Report
Status:	Information
Board Sponsor:	Peter Hollinshead, Interim Director of Finance
Author:	Peter Hollinshead, Interim Director of Finance
Appendices	1 – Key Issues

1. Purpose of Report (Including link to objectives)
The purpose of this report is to provide an overview of the Independent Review of Financial Management and Governance at Bromley Hospitals which was published in September this year.

2. Summary of Key Issues for Discussion
Paragraph 3.3 details the recommendations from the Bromley report that may be pertinent to the RUH

3. Recommendations (Note, Approve, Discuss etc)
The Board should consider the recommendations from the Bromley report and whether these could be appropriately implemented at the RUH.

4. Standards for Better Health (which apply)
C7 d – Accountability in the use of resources

5. Legal / Regulatory Implications (NHSLA / ALE etc)
ALE –Value for Money (KLOE 5.3), learning lessons from External Reviews

6. Risk (Threats or opportunities link to risk on register etc)
Not Applicable

7. Resources Implications (Financial / staffing)
Not Applicable
8. Equality and Diversity
Not Applicable
9. Communication
Not Applicable
10. References to previous reports
Not Applicable
11. Freedom of Information
Public

Briefing on the Bromley Report

1. Introduction

- 1.1 The purpose of this report is to provide an overview of the Independent review of Financial Management and Governance at Bromley Hospitals which was published in September this year.
- 1.2 It is good practice for Boards to learn lessons from untoward events that have occurred in other organisations. This report identifies the recommendations from the Bromley report that may be relevant to the RUH.
- 1.3 ALE Value for Money section has the following requirements at the Trust. "The Trust has systems in place to ensure that it learns from internal experience and national reports or inquiries. It has a system for responding to, acting upon and monitoring progress against recommendations from external bodies".

2. Background

- 2.1 An independent review of Bromley Hospitals Trust was commissioned by London SHA following a significant deterioration in that Trusts reported financial position.
- 2.2 The review was prompted following deterioration in the Trusts financial position in 2007/08 which was £10m worse than reported and was in addition to an accumulated debt of £87m.
- 2.3 The review looked at:-
 - The role of the Board and Information provided to it;
 - The extent to which there were clear lines of delegation and reporting of decisions;
 - The accuracy and completeness of information provided to the Board; and
 - The extent to which individuals acted within their authority
- 2.4 A fully copy of the report is available at :-

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3. The Bromley Report Findings

3.1 Appendix 1 provides a summary of the key issues from the report.

3.2 Points that the Board should consider are as follows:-

The following recommendations are not relevant 1.1, 1.7, 3.1, 3.2, 5.1, 5.3, 5.4, 5.5, 6.1, 6.2,

The Trust complies with recommendations 1.2, 1.4, 1.6, 2.1, 2.5, 3.4, 3.5, 3.7, 4.1, 4.3, 4.4, 4.5, 4.6, 4.7, 4.9, 4.10, 4.11, 4.12, 4.13, 4.14, 4.15, 4.17, 5.2, 6.3, 6.4, 6.5, 6.6, 6.7, 6.8, 6.9

3.3 The Trust should consider whether the following recommendations from the Bromley report are pertinent to the RUH:-

Recommendation 1.3

Reports commissioned from Management Consultancies to be reviewed by the Audit Committee and register of reports maintained

Recommendation 1.5

The Board should consider the creation of a sub committee to oversee the resource planning of the Trust particularly between finance and service arms of the executive

Recommendation 2.2

A clear link between Finance reports and Performance reports received by the Trust Board

Recommendation 2.3

Board reports to be clear regarding points for discussion and decision

Recommendation 2.4

Board minutes to record important questions asked and any dissenting points of argument.

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Recommendation 3.3

The development of a PCT/Trust concordant

Recommendation 3.6

Demand management initiatives to be jointly evaluated with PCTs

Recommendation 4.2

Action plan concerning NHS Integrated governance handbook and the Self Assessment Maturity matrix

Recommendation 4.8

Annual reports from each sub committee of the Board

Recommendation 4.16

Development of a Network of Audit Committee Chairman

4. Recommendations

- 4.1 The Board should consider the recommendations from the Bromley report and whether these could be appropriately implemented at the RUH.

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